Faculty Senate

October 20, 2016

Deborah C. German, M.D.
Vice President for Medical Affairs
Dean, College of Medicine
## USNWR Research Ranking and Hospital Governance and Proximity

<table>
<thead>
<tr>
<th>Medical School</th>
<th>Research Rank USNWR</th>
<th>Structure of Hospital Governance</th>
<th>Proximity to Campus (&lt; miles)</th>
<th>Medical School</th>
<th>Research Rank USNWR</th>
<th>Structure of Hospital Governance</th>
<th>Proximity to Campus (&lt; miles)</th>
<th>Structure of Hospital Governance</th>
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</thead>
<tbody>
<tr>
<td>Harvard</td>
<td>1-29</td>
<td>Integrated hospital</td>
<td>1</td>
<td>University of Vermont</td>
<td>9-87</td>
<td>Affiliated hospital</td>
<td>1</td>
<td>University of Toledo</td>
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<tr>
<td>Stanford</td>
<td></td>
<td>Proximity to hospital &lt; 1 mile</td>
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<tr>
<td>Johns Hopkins</td>
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<tr>
<td>UCSF</td>
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<tr>
<td>University of Pennsylvania</td>
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<td>Washington University</td>
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<tr>
<td>Columbia</td>
<td></td>
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<td>Georgia Health Sciences</td>
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<tr>
<td>Duke</td>
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<td>New York University</td>
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<td>Indiana Univ - Indianapolis</td>
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<tr>
<td>University of Michigan (AA)</td>
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<td>Case Western</td>
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<tr>
<td>TOPIC</td>
<td>HCA</td>
<td>FH</td>
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<tr>
<td>Mission</td>
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<td>Leadership</td>
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<td>CEO must be Adventist</td>
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<td>Governance/Board</td>
<td>50%</td>
<td>33%, will consider 50%</td>
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<td>Ownership</td>
<td>20% equity interest</td>
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<td>Financial (30-year value)</td>
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<td>$770,183,456</td>
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<td>Payment Innovation</td>
<td>expertise in value-based</td>
<td>largely volume-based</td>
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<td>Philanthropy</td>
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<td>Local and State Taxes</td>
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<td>Current Residencies</td>
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<td>Proposed Residencies</td>
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<td>Research</td>
<td>emphasis on academic partnerships; national database</td>
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<td>Long-term Potential</td>
<td>likely clinical hub</td>
<td>likely satellite</td>
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<td>Market Competition/Partnership</td>
<td>provides another alternative</td>
<td>expands dominant health system</td>
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