## MEMORANDUM

Date: August 10, 2017

| TO: | Members of the Steering Committee |
| :--- | :--- |
| FROM: | William Self |
|  | Chair, Faculty Senate |

SUBJECT: STEERING COMMITTEE MEETING on August 17, 2017

Meeting Date: $\quad$ Thursday, August 17, 2017
Meeting Time: $\quad$ 4:00-6:00 p.m.
Meeting Location: $\quad$ College of Medicine, Room 300

## AGENDA

1. Call to Order
2. Roll Call
3. Approval of Minutes of July 19, 2017
4. Announcements and Recognition of Guests
5. Report of the Provost
6. Old Business

- None

7. New Business

- Resolution 2017-2018-1 Availability of Lactation Rooms for UCF Women
- Resolution 2017-2018-2 Faculty Senate Bylaw Change, Undergraduate Policy and Curriculum and Undergraduate Course Review Committees
- Resolution 2017-2018-3 Faculty Senate Bylaw Change, Undergraduate Common Program Oversight Committee
- Resolution 2017-2018-4 Faculty Senate Bylaw Change, Admissions and Standards Committee
- Senate Committee Liaisons
- Senate Parliamentarian
- Topics for 2017-2018 Senate committee action

8. Other Business
9. Adjournment

## Faculty Senate Steering Committee Meeting <br> Minutes of July 19, 2017

William Self, chair, called the meeting to order at 12:05 p.m. Dr. Self explained that the Steering Committee serves as the Faculty Senate as needed over the summer. The meeting was called to address proposals brought forward by the University Promotion and Tenure ( $\mathrm{P} \& \mathrm{~T}$ ) Committee.

The roll was circulated for signatures. Recognized Steering Committee members Margaret Ann Zaho and Damla Turgut, participating via conference call. Quorum was established.

## MINUTES

Motion to approve the minutes of April 6, 2017 was made and seconded. The minutes were approved as recorded.

## RECOGNITION OF GUESTS

Stephen King, College of Medicine, Senate Personnel Committee
Konstantin Vodopynov, College of Optics and Photonics, Senate Personnel Committee Paul Giordano, College of Arts and Humanities, Senate Personnel Committee Kristy McAllister, Academic Affairs, Coordinator of Information/Publication Services Charlie Piper, Associate Director of Contract Compliance and Administrator Support Ashley Connors, Academic Affairs Contract Compliance and Administrator Support Elizabeth Klonoff, Vice President for Research and Dean of the College of Graduate Studies
Ronnie Korosec, Associate Provost and Chief of Staff for Academic Affairs
Blake Scott, College of Arts and Humanities, University Promotion and Tenure
Committee
Lucretia Cooney, Associate Director of Faculty Excellence
Peter Jacques, College of Sciences, Senate Personnel Committee
Mason Cash, College of Arts and Humanities, Senate Personnel Committee
Obi Nwakanma, College of Arts and Humanities, Faculty Senator
Michele Upvall, College of Nursing, Senate Personnel Committee (phone)

## ANNOUNCEMENTS

None.

## OLD BUSINESS

None.

## REPORT OF THE PROVOST

None.

## NEW BUSINESS

William Self communicated the purpose of the emergency meeting was to discuss recommendations from the 2016-2017 University Promotion and Tenure Committee. The proposals were distributed to all invitees via email prior to the meeting. A three page handout to support the proposals was distributed to the attendees reflecting Projected Applications for Promotion for 2017-2018 through 2021-2022, Promotion and Tenure Application Recommendations data, and Non-tenure Earning Applications data reviewed by the committee.

Chair Self opened the floor to Blake Scott to summarize the need for the proposals based on the 2016-2017 work load. Dr. Scott discussed the anticipated increase in applications for the committee in the upcoming years and what a reasonable work load would be for the committee. The committee consensus was that the committee work load was above their capacity in 2016-2017. The number of applications had almost doubled in 20162017 as compared to 2015-2016. An additional issue raised was the committee configuration, in that the committee did not feel qualified to review institutes and center applications, as there was not a committee member to provide representation of the institutes and centers. This was discussed as an issue that can be addressed in the Bylaws. Dr. Scott further indicated that the issue in the UCF Regulation 3.0175 Promotion of Full-time Non-tenure-earning, Research and Clinical Faculty has been addressed, but not for the tenure-earning faculty regulation. The University P\&T committee also had difficulty assessing non-tenure earning applications with only one representative from the College of Medicine representing all of the colleges' non-tenure earning applications. There was also confusion regarding the Bylaw for the University Promotion and Tenure Committee membership, in that any college sending a non-tenure earning application to the Promotion and Tenure Committee needs to have a non-tenure earning representative on the committee, which has not been the practice in the past.

Chair Self thanked the leadership of the University Promotion and Tenure Committee for their hard work and for bringing the issue to the Senate's attention. He mentioned that in a couple of years we will peak (estimated) applications at around 120. There are several proposals that have been put forward. The Faculty Senate leadership has met with college leadership in the past days and weeks and discussed the University P\&T workload issue with them. Other institutions operate differently to efficiently review applications. The University Promotion and Tenure Committee plays an important role in oversight of the college department and college process.

Dr. Scott indicated the committee discussed their role in the promotion and tenure process and the consensus was that the committees' most important role was to serve as an advisory committee to the provost to sort out cases where there were conflicting votes. Chair Self noted the floor is open for discussion.

Clarification: You are suggesting that anything with $80 \%$ or more positive vote from the department and college should bypass the University Promotion and Tenure Committee and go directly to the provost for approval?

Remarks: The consensus among other stakeholders in the university was that they were the most comfortable with $100 \%$ positive votes instead of the other thresholds.

Question: In the working of the committee, how much time is spent on each unanimous application and discussion?
Answer: Every person on the committee reviews the file whether $100 \%$ unanimous or not, but it takes less time than those applications with conflicting votes. The time is incremental in how the time adds up. It's the review of the initial and secondary reviewer in developing the draft review comments that takes time. Regardless of the conflicting or $100 \%$ agreed votes, it still takes the same amount of time to review.
Clarification: There are two reviewers that write up the draft of the University Promotion and Tenure comments to a single application. Then, the comments are brought to the committee for discussion and finalization. If there is a formal bypass, then there is no write-up on the review.
Answer: Only if there was a caveat that the provost can ask for clarification.
Question: This is only for unanimous positive votes?
Answer: Yes.
Clarification: In terms of non-tenure earning promotion, you are suggesting that all applications bypass the University Promotion and Tenure Committee. Will there still be a provision for conflict review? In other words, can the college committee request review by the University Promotion and Tenure Committee?
Answer: I can see the benefit of that and a parallel committee to handle. Based on updated data, it appears this last year was an anomaly for non-tenure earning applications. Non-tenure applications don't result in increased workload.
Response: In the future, the College of Medicine might be significantly increasing clinical hires due to the new hospital. It is likely to increase numbers in the future. Comment: Likewise, the provost wants to increase post-doc's that may transition permanent non-tenure hires in the future.

Chair called for other discussion.
Comment: When you look at a process and try and reduce the application load, when you completely remove a category of applications, you remove a certain level of the perspective of the other applications. That is true for the positive and the non-tenure earning applications. The applications are supposed to be held to the same standards. It might make more sense to make a sub-group and split-up the workload and not have everyone on the committee review every application and not necessarily have everyone vote on every application. If there is a separate committee, there is a little bit of danger that the two would get out of synch.
Remarks: We went back and forth between a parallel committee rather than bypassing the committee. There were substantial concerns about the equitable nature of the process and the susceptible process of having different types of reviews. The university committee is foremost focused on comparing the application against the written standards and not against individuals.

Question: What is the normal process? Are applications reviewed at random, most unanimous, by college?
Answer: Last year, we had a designated time to handle non-tenure earning so that the additional non-tenure earning reviewer didn't have to sit through all applications.
Otherwise, it was mostly alphabetical. But there may be ways to streamline the process if we reviewed by college.

Comment: There have been a lot of suggestions, but the bottom line is the write-up. Let's say there is a 110 applications with 45 applications that are unanimous. There isn't a formal bypass, but the first meeting might be more like a NIH review in that the 45 unanimous applications are being presented to the committee as all positive. After reviewing the applications, the committee is asked if any need to be discussed. If no, then a standard write-up is presented to the provost, but they are still reviewed by the committee members. As a faculty member, I would be concerned if there was a bypass and a different level of review.
Comment: As soon as you do something different, the department and college will vote differently.
Response: It opens the process up for one member of the committee to create an inequitable scrutiny on an application.
Comment: This is the one major instance where faculty sue the university.
Comment: I came from a union university that only resolved conflicts and it wasn't an issue. It's really about the culture. Everyone was glad that the university committee never looked at their application.
Response: It would be good if the University Promotion and Tenure Committee had examples of how other universities handle the process and bring examples. Some universities review the total number of applicants no matter what the number.
Response: We looked at major research universities and we were surprised at the number that either bypass unanimous applications, treat the college level as the final review, or had duplicate committees at the university level.

Comment: Most of the important context is going to occur at the department or college level; comparing apples to apples to those that know the criteria. It may be a concern, but I think it will be taken care of at the department and college level.
Response: Also, if the collective impact Strategic Plan is integrated in the criteria, it will be reviewed at the department and college level.
Response: But it would be potentially the unanimous applications. If it was a discussion over interdisciplinary research not being to the same level as disciplinary research you would expect a mixed vote or negative vote for the committee to review.

Question: What are the restrictions on the University Promotion and Tenure Committee changing its' own internal process?
Response: We are bound by the University Regulation.
Question: Does that mean that everyone on the committee must review every application?

Response: I believe so. The language is parallel to the department, college, and university level. Especially whether a member can vote or not. The member has to review the file and be present for discussion in order to vote.
Comment: But the language refers to all applications must be reviewed, not that each individual committee member must review each application.
Question: So for the unanimous applications you could have partial committee vote?
Response: Technically, probably.
Comment: That would need to be addressed in the Bylaws of the committee.
Response: The committee is ready to address regulation changes, but felt the first step was to bring the issue to the Senate.

Comment: Don't think you can just leave the decision to the college, as different departments may result in different standards based on the size of the unit. The University Promotion and Tenure Committee is the quality check.
Response: One college informed the Senate that they are now multiple departments specifically for this process.
Response: It's the "who," not the structure. Larger colleges don't know everyone in every department, where a smaller college probably knows everyone.

Question: With Dr. Young leaving the university what impact will this have on the proposals?
Response: Asked to clarify.
Question: It appeared that provost Young was the driving force behind the shortened Cumulative Progress Evaluation (CPE) for Associate Professors and was in favor of a more streamlined process for promotion and tenure. With Dr. Young leaving, do we know who her replacement will be and are they in line with the same thinking? Answer: The idea was presented by the provost because of the large work load in the future and his interest in ensuring that all applications were carefully reviewed and vetted. The provost tasked Dr. Young with the role of creating the language and idea behind the issue. There are multiple areas that provided input and reviewed the proposals. Dr. Young has already identified Dr. Jana Jasinski to serve in an interim role until the national search is concluded and is adequately prepared to step in for Dr. Young.

Comments: Ensuring equity and a high standard is important, but looking at the data, it looks like what is driving this is the applications that receive very high reviews at the department and college level are always being approved by the university committee. Most of the work is already being done at the department and college level only to have the university committee spend a lot of time reviewing the same applications. Also, the standards submitted by the colleges and departments have to be approved by Faculty Excellence.

Chair noted that the Steering Committee doesn't have a resolution and asked for any motions by the Steering Committee?

Motion and second to make the issue a top priority for the Senate Personnel Committee in August.
Comment: This would be acceptable for this year since the projections don't show a major increase for the next year and this will allow for any change to go into effect the following year.

Vote: All in favor; no opposed; no abstained; motion passes.
Request: The minutes from this Steering Committee meeting be sent to the Personnel Committee.

Question: The smaller recommendation that is less controversial is having the Office of Research elect an Institutes and Centers faculty member as a voting member of the University Promotion and Tenure Committee. That would be a big improvement for next year.
Response: It's in the purview of the Personnel Committee and can be added to the agenda item, but would require a resolution for a Bylaw change.
Question: Why add a faculty member from the ORC?
Answer: The Institutes and Centers do have tenure line applications housed at nanoscience.

## OTHER BUSINESS

None.

## ADJOURNMENT

Motion to adjourn made and seconded. The committee adjourned at 12:40 p.m.

## 2017-2018 BUDGET AND ADMINISTRATIVE COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| An, Linan | Engineering \& Computer Science | Materials Science and Engineering | 2016-2018 | Yes | Voting | Linan.An@ucf.edu |
| Buck, Tina | Libraries | Acquisitions \& Collections Services | 2016-2018 | Yes | Voting | Tina.Buck@ucf.edu |
| Cox, Thomas | Education \& Human Performance | Child, Family, and Community Sciences | 2017-2019 | Yes | Voting | Thomas.Cox@ucf.edu |
| Dodd, Melissa | Sciences | Communication | 2016-2018 | Yes | Voting | Melissa.Dodd@ucf.edu |
| Gunter, Glenda | Education \& Human Performance | Educational and Human Sciences | 2016-2018 | Yes | Voting | Glenda.Gunter@ucf.edu |
| Kizildag, Murat | Hospitality | Hospitality Services | 2017-2019 | Yes | Voting | Murat.Kizildag@ucf.edu |
| LaManna, Jackie | Nursing | Nursing | 2017-2019 | Yes | Voting | Jacqueline.LaManna@ucf.edu |
| Marosi, Laszlo | Arts \& Humanities | School of Performing Arts | 2016-2018 | Yes | Voting | Laszlo.Marosi@ucf.edu |
| Nwakanma, Obi | Arts \& Humanities | English | 2017-2019 | Yes | Voting | Obi.Nwakanma@ucf.edu |
| Orlovskaya, Nina | Engineering \& Computer Science | Mechanical and Aerospace Engineering | 2017-2019 | Yes | Voting | Nina.Orlovskaya@ucf.edu |
| Ravich, Timothy | Health \& Public Affairs | Legal Studies | 2017-2019 | Yes | Voting | Timothy.Ravich@ucf.edu |
| Sugaya, Kimi | Medicine | Biomedical Sciences | 2016-2018 | Yes | Voting | Ksugaya@ucf.edu |
| Watson, Keri | Arts \& Humanities | School of Visual Arts and Design | 2016-2018 | Yes | Voting | Keri.Watson@ucf.edu |
| Yan, Xin | Sciences | Statistics | 2016-2018 | Yes | Voting | Xin.Yan@ucf.edu |

## 2017-2018 BUDGET AND ADMINISTRATIVE COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty Representatives |  |  |  |  |  |  |
| Bottorff, Timothy | Libraries | Rosen College Library | 2017-2019 | No | Voting | Timothy.Bottorff@ucf.edu |
| Dennis, Lynda | Business | Accounting | 2017-2019 | No | Voting | Lynda.Dennis@ucf.edu |
| Gaume, Romain | Optics | Optics and Photonics | 2016-2018 | No | Voting | Gaume@ucf.edu |
| Kong, Anthony | Health \& Public Affairs | Communication Sciences and Disorders | 2016-2018 | No | Voting | Antkong@ucf.edu |
| Administrators |  |  |  |  |  |  |
| Clark, Tracy | Academic Affairs | Provost designee | Continuing | No | Ex officio | Tracy.Clark@ucf.edu |
| Merck, William | Division of Administration and |  | Continuing | No | Ex officio | William.Merck@ucf.edu |

2017-2018 GRADUATE APPEALS COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| Cintrón-Delgado, Rosa | Education \& Human Performance | Child, Family, and Community Sciences | 2017-2020 | Yes | Voting | Rosa.CintronDelgado@ucf.edu |
| Kourova, Alla | Arts \& Humanities | Modern Languages and Literatures | 2016-2019 | Yes | Voting | Alla.Kourova@ucf.edu |
| Lambert, Stephen | Medicine | Medical Education | 2017-2020 | Yes | Voting | Stephen.Lambert@ucf.edu |
| Walker, John | Sciences | Anthropology | 2016-2018 | Yes | Voting | John.Walker@ucf.edu |
| Faculty Representatives |  |  |  |  |  |  |
| Byrd, Anthony | Business | Finance | 2017-2020 | No | Voting | Byrd@ucf.edu |
| Fang, Jiyu | Engineering \& Computer Science | Materials Science and Engineering | 2015-2018 | No | Voting | Jiyu.Fang@ucf.edu |
| Gurupur, Varadraj "Raj" | Health \& Public Affairs | Health Management and Informatics | 2017-2020 | No | Voting | Varadraj.Gurupur@ucf.edu |
| Kwun, David | Hospitality | Hospitality Services | 2016-2019 | No | Voting | David.Kwun@ucf.edu |
| Scharf, Meg | Libraries | Administrative Office | 2017-2020 |  | Voting | Meg@ucf.edu |
| Schoenfeld, Winston | Optics | Optics and Photonics | 2016-2019 | No | Voting | Winston@creol.ucf.edu |
| Weiss, Josie | Nursing | Nursing | 2017-2020 | No | Voting | Josie.weiss@ucf.edu |
| Student Representatives |  |  |  |  |  |  |
| Lipinski, Bowen | Graduate Student Association | Graduate Student Association | 2017-2020 | No | Voting | BowenLipinski@knights.ucf.edu |
| Administrators |  |  |  |  |  |  |
| Jones, Tracy | Graduate Studies | Graduate Admissions | Continuing | No | Ex officio | Tracy.Jones@ucf.edu |

2017-2018 GRADUATE CURRICULUM COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| Kelliher, Charles | Business | Accounting | 2017-2020 | Yes | Voting | Charles.Kelliher@ucf.edu |
| Olan, Elsie | Education \& Human Performance | School of Teaching, Learning and Leadership | 2015-2018 | Yes | Voting | Elsie.Olan@ucf.edu |
| Purmensky, Kerry | Arts \& Humanities | Modern Languages and Literatures | 2016-2019 | Yes | Voting | Kerry.Purmensky@ucf.edu |
| Sandoval, Jennifer | Sciences | Communication | 2017-2020 | Yes | Voting | Jennifer.Sandoval@ucf.edu |
| Weeks, Art | Engineering \& Computer Science | Electrical and Computer Engineering | 2017-2020 | Yes | Voting | Arthur.Weeks@ucf.edu |
| Faculty Representatives |  |  |  |  |  |  |
| Andrews, Diane | Nursing | Nursing | 2017-2020 | No | Voting | Diane.Andrews@ucf.edu |
| Ebert, Steven | Medicine | Biomedical Sciences | 2015-2018 | No | Voting | Steven.Ebert@ucf.edu |
| Khajavikhan, Mercedeh | Optics | Optics and Photonics | 2017-2020 | No | Voting | mercedeh@creol.ucf.edu |
| Ro, Cheyenne | Hospitality | Hospitality Services | 2017-2018 | No | Voting | HeeJung.Ro@ucf.edu |
| Sypolt, Terrie | Libraries | Research and Information Services | 2015-2018 | No | Voting | Terrie.Sypolt@ucf.edu |
| Troche, Joshua | Health \& Public Affairs | Communication Sciences and Disorders | 2016-2018 | No | Voting | Jtroche@ucf.edu |
| Student Representatives |  |  |  |  |  |  |
| Pulido, Andrea | Graduate Student Association | Graduate Student Association | 2015-2018 | No | Voting | Andrea_pulido@knights.ucf.edu |
| Administrators |  |  |  |  |  |  |
| Bassiouni, Mostafa | Engineering \& Computer Science | Computer Science | Continuing | No | Ex officio | Bassi@ucf.edu |

# 2017-2018 GRADUATE CURRICULUM COMMITTEE 

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Edwards, Joellen | Nursing | Nursing | Continuing | No | Ex officio | Joellen.Edwards@ucf.edu |
| Ellis, Taylor | Business | Undergraduate Student Services | Continuing | No | Ex officio | tellis@bus.ucf.edu |
| Hagan, David | Optics | Academic Programs | Continuing | No | Ex officio | Hagan@creol.ucf.edu |
| Hepner, Lynn | Arts \& Humanities | Academic Programs | Continuing | No | Ex officio | Lynn.Hepner@ucf.edu |
| Jasinski, Jana | Sciences | Administration | Continuing | No | Ex officio | Jana.Jasinski@ucf.edu |
| Jensen, Devon | Graduate Studies |  | Continuing | No | Ex officio | Devon.Jensen@ucf.edu |
| Mendez, Jesse | Education \& Human Performance | Academic Affairs | Continuing | No | Ex officio | jpmendez@ucf.edu |
| Naser, Saleh | Medicine | Biomedical Sciences | Continuing | No | Ex officio | Saleh.Naser@ucf.edu |
| Wang, Youcheng | Hospitality | Academic Affairs | Continuing | No | Ex officio | Youcheng.Wang@ucf.edu |
| Wolf, Ross | Health \& Public Affairs | Academic Affairs and Technology | Continuing | No | Ex officio | Ross.Wolf@ucf.edu |

2017-2018 GRADUATE POLICY COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| Gatchev, Vladimir | Business | Finance | 2017-2018 | Yes | Voting | Vgatchev@bus.ucf.edu |
| Hu, Qian | Health \& Public Affairs | Public Administration | 2017-2020 | Yes | Voting | Qian.Hu@ucf.edu |
| Moharam, Jim | Optics | Optics and Photonics | 2015-2018 | Yes | Voting | Moharam@creol.ucf.edu |
| Van Niekerk, Mathilda | Hospitality | Tourism, Events, and Attractions | 2017-2020 | Yes | Voting | Mathilda.Vanniekerk@ucf.edu |
| Faculty Representatives |  |  |  |  |  |  |
| Altomare, Deborah | Medicine | Biomedical Sciences | 2017-2020 | No | Voting | Deborah.Altomare@ucf.edu |
| Aroian, Karen | Nursing | Nursing | 2017-2020 | No | Voting | Karen.Aroian@ucf.edu |
| Basco, Ven | Libraries | Research and Information Services | 2017-2020 | No | Voting | Buenaventura.Basco@ucf.edu |
| Dombrowski, Paul | Arts \& Humanities | English | 2015-2018 | No | Voting | Paul.Dombrowski@ucf.edu |
| Jeanpierre, Bobby | Education \& Human Performance | School of Teaching, Learning and Leadership | 2017-2020 | No | Voting | Bobby.Jeanpierre@ucf.edu |
| Liu, Zhe | Sciences | Mathematics | 2017-2020 | No | Voting | Zhe.Liu@ucf.edu |
| Randall, Andrew | Engineering \& Computer Science | Civil, Environmental, and Construction | 2015-2018 | No | Voting | Andrew.Randall@ucf.edu |
| Student Representatives |  |  |  |  |  |  |
| Atkinson, Christopher | Graduate Student Association | Graduate Student Association | 2015-2018 | No | Voting | Chrisatkinson@knights.ucf.edu |
| Administrators |  |  |  |  |  |  |
| Bassiouni, Mostafa | Engineering \& Computer Science | Computer Science | Continuing | No | Ex officio | Bassi@ucf.edu |

2017-2018 GRADUATE POLICY COMMITTEE

| Name | College | Department | Term | Senator | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Edwards, Joellen | Nursing | Nursing | Continuing | No | Ex officio | Joellen.Edwards@ucf.edu |
| Ellis, Taylor | Business | Undergraduate Student Services | Continuing | No | Ex officio | tellis@bus.ucf.edu |
| Hagan, David | Optics | Academic Programs | Continuing | No | Ex officio | Hagan@creol.ucf.edu |
| Hepner, Lynn | Arts \& Humanities | Academic Programs | Continuing | No | Ex officio | Lynn.Hepner@ucf.edu |
| Jasinski, Jana | Sciences | Administration | Continuing | No | Ex officio | Jana.Jasinski@ucf.edu |
| Jones, Tracy | Graduate Studies | Graduate Admissions | Continuing | No | Ex officio | Tracy.Jones@ucf.edu |
| Mendez, Jesse | Education \& Human Performance | Academic Affairs | Continuing | No | Ex officio | jpmendez@ucf.edu |
| Naser, Saleh | Medicine | Biomedical Sciences | Continuing | No | Ex officio | Saleh.Naser@ucf.edu |
| Wang, Youcheng | Hospitality | Academic Affairs | Continuing | No | Ex officio | Youcheng.Wang@ucf.edu |
| Wolf, Ross | Health \& Public Affairs | Academic Affairs and Technology | Continuing | No | Ex officio | Ross.Wolf@ucf.edu |

2017-2018 GRADUATE PROGRAM REVIEW AND AWARDS COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| LiKamWa, Patrick | Optics | Optics and Photonics | 2016-2019 | Yes | Voting | patrick@creol.ucf.edu |
| Sellnow, Timothy | Sciences | Communication | 2016-2019 | Yes | Voting | Timothy.Sellnow@ucf.edu |
| Smith, Gerald | Health \& Public Affairs | Health Professions | 2017-2020 | Yes | Voting | Gerald.Smith@ucf.edu |
| Faculty Representatives |  |  |  |  |  |  |
| Blackwell, Christopher | Nursing | Nursing | 2015-2018 | No | Voting | Christopher.Blackwell@ucf.edu |
| Bölöni, Lotzi | Engineering \& Computer Science | Computer Science | 2015-2018 | No | Voting | Iboloni@eecs.ucf.edu |
| Chakrabarti, Debopam | Medicine | Biomedical Sciences | 2015-2018 | No | Voting | Debopam.Chakrabarti@ucf.edu |
| Gause, Rich | Libraries | Government Documents | 2015-2018 | No | Voting | Rich.Gause@ucf.edu |
| Kelchner, Viki | Education \& Human Performance | Child, Family, and Community Sciences | 2017-2020 | No | Voting | Viki.Kelchner@ucf.edu |
| Lee, Ji-Eun | Hospitality | Hospitality Services | 2015-2018 | No | Voting | Ji-Eun.Lee@ucf.edu |
| Weremchuk, George | Arts \& Humanities | School of Performing Arts | 2016-2019 | No | Voting | George.Weremchuk@ucf.edu |
| Zemack-Rugar, Yael | Business | Marketing | 2017-2020 | No | Voting | Yael@ucf.edu |
| Administrators |  |  |  |  |  |  |
| Weishampel, John | Graduate Studies |  | Continuing | No | Ex officio | John.Weishampel@ucf.edu |

# 2017-2018 INFORMATION TECHNOLOGY COMMITTEE 

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| Bagci, Ulas | Engineering \& Computer Science | Computer Science | 2017-2019 | Yes | Voting | Bagci@ucf.edu |
| Oetjen, Reid | Health \& Public Affairs | Health Management and Informatics | 2017-2019 | Yes | Voting | Reid.Oetjen@ucf.edu |
| Pattanaik, Sumanta | Engineering \& Computer Science | Computer Science | 2017-2018 | Yes | Voting | Sumanta.Pattanaik@ucf.edu |
| Faculty Representatives |  |  |  |  |  |  |
| Anderson, Thad | Arts \& Humanities | School of Performing Arts | 2017-2019 | No | Voting | Tra@ucf.edu |
| Dotson, Lee | Libraries | Information Technology \& Digital Initiatives | 2017-2018 | No | Voting | Lee.Dotson@ucf.edu |
| Hahm, Jeannie | Hospitality | Tourism, Events, and Attractions | 2017-2019 | No | Voting | JeeYeon.Hahm@ucf.edu |
| Hoeppner, Athena | Libraries | Acquisitions \& Collections Services | 2017-2019 | No | Voting | Athena@ucf.edu |
| Kik, Pieter | Optics | Optics and Photonics | 2017-2018 | No | Voting | kik@creol.ucf.edu |
| Malala, John | Sciences | Communication | 2017-2019 | No | Voting | John.Malala@ucf.edu |
| Marino, Matthew | Education \& Human Performance | Child, Family, and Community Sciences | 2017-2019 | No | Voting | Matthew.Marino@ucf.edu |
| Posey, Clay | Business | Management | 2017-2019 | No | Voting | Clay.Posey@ucf.edu |
| Schultz, John | Sciences | Anthropology | 2017-2019 | No | Voting | John.Schultz@ucf.edu |
| Scott, Bert | Arts \& Humanities | School of Performing Arts | 2017-2018 | No | Voting | Bert.Scott@ucf.edu |
| Vie, Stephanie | Arts \& Humanities | Writing and Rhetoric | 2017-2019 | No | Voting | Stephanie.Vie@ucf.edu |

# 2017-2018 INFORMATION TECHNOLOGY COMMITTEE 

| Name | College | Department | Term | Senator | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Walton, Deedra | Medicine | Health Sciences Library | 2017-2019 | No | Voting | Deedra.Walton@ucf.edu |
| Welch, Gregory | Nursing | Nursing | 2017-2018 | No | Voting | Welch@ucf.edu |
| Administrators |  |  |  |  |  |  |
| Sink, Michael | Administration and Finance | UCF IT | Continuing | No | Ex officio | Michael.Sink@ucf.edu |

2017-2018 PARKING, TRANSPORTATION AND SAFETY COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| Anderson, Kim | Health \& Public Affairs | Social Work | 2017-2018 | Yes | Voting | Kim.Anderson@ucf.edu |
| Elshennawy, Ahmad | Engineering \& Computer Science | Industrial Engineering \& Management Sys. | 2016-2018 | Yes | Voting | Ahmad.Elshennawy@ucf.edu |
| He, Xin | Business | Marketing | 2017-2019 | Yes | Voting | Xin.He@ucf.edu |
| Mundale, Jennifer | Arts \& Humanities | Philosophy | 2017-2019 | Yes | Voting | Jennifer.Mundale@ucf.edu |
| Quelly, Susan | Nursing | Nursing | 2017-2019 | Yes | Voting | Susan.Quelly@ucf.edu |
| Faculty Representatives |  |  |  |  |  |  |
| Deng, Sai | Libraries | Cataloging | 2017-2018 | No | Voting | Sai.Deng@ucf.edu |
| Dil, Nyla | Medicine | Medical Education | 2017-2019 | No | Voting | Nyla.Dil@ucf.edu |
| Farina, Marcella | Arts \& Humanities | Modern Languages and Literatures | 2016-2018 | No | Voting | Marcella.Farina@ucf.edu |
| Jones, Natasha | Arts \& Humanities | Writing and Rhetoric | 2017-2019 | Yes | Voting | Natasha.Jones@ucf.edu |
| Nalley, Michael | Hospitality | Foodservice and Lodging Management | 2017-2019 | No | Voting | Mike.Nalley@ucf.edu |
| Pang, Shuo "Sean" | Optics | Optics and Photonics | 2017-2018 | No | Voting | Pang@creol.ucf.edu |
| Tong, Min | Libraries | Research and Information Services | 2017-2019 | No | Voting | Min.Tong@ucf.edu |
| Van Horn, Stacy | Education \& Human Performance | Child, Family, and Community Sciences | 2017-2019 | No | Voting | Stacy.VanHorn@ucf.edu |
| Velissaris, Chris | Sciences | Physics | 2016-2018 | No | Voting | Chris.Velissaris@ucf.edu |

# 2017-2018 PARKING, TRANSPORTATION AND SAFETY COMMITTEE 

| Name | College | Department | Term | Sen | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administrators |  |  |  |  |  |  |
| Beary, Richard | Administration and Finance | UCF Police Department | Continuing | No | Ex officio | Richard.Beary@ucf.edu; copy Mildred.Rios@ucf.edu |
| Sawyer, Curtis | Division of Administration and | University Services | Continuing | No | Ex officio | Curt.Sawyer@ucf.edu |

## 2017-2018 PERSONNEL COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| Carter, J. Scott | Sciences | Sociology | 2017-2019 | Yes | Voting | Carter@ucf.edu |
| Cash, Mason | Arts \& Humanities | Philosophy | 2017-2019 | Yes | Voting | Mason.Cash@ucf.edu |
| Harrison, Richard | Libraries | Research and Information Services | 2017-2019 | Yes | Voting | Richard.Harrison@ucf.edu |
| Harrison, David | Business | Finance | 2016-2018 | Yes | Voting | David.Harrison2@ucf.edu |
| Karwowski, Waldemar | Engineering \& Computer Science | Industrial Engineering \& Management Sys. | 2016-2018 | Yes | Voting | wkar@ucf.edu |
| Kim, Myunghee | Sciences | Political Science | 2017-2019 | Yes | Voting | Myunghee.Kim@ucf.edu |
| King, Stephen | Medicine | Biomedical Sciences | 2017-2019 | Yes | Voting | Stephen.King@ucf.edu |
| Knuckey, Jonathan | Sciences | Political Science | 2017-2019 | Yes | Voting | Jonathan.Knuckey@ucf.edu |
| Lucken, Karol | Health \& Public Affairs | Criminal Justice | 2016-2018 | Yes | Voting | Karol.Lucken@ucf.edu |
| Qi, Yuanwei | Sciences | Mathematics | 2017-2019 | Yes | Voting | Yuanwei.Qi@ucf.edu |
| Scott, Blake | Arts \& Humanities | Writing and Rhetoric | 2017-2019 | Yes | Voting | bscott@ucf.edu |
| Solonari, Vladimir | Arts \& Humanities | History | 2016-2018 | Yes | Voting | Vladimir.Solonari@ucf.edu |
| Vanryckeghem, Martine | Health \& Public Affairs | Communication Sciences and Disorders | 2016-2018 | Yes | Voting | Martinev@ucf.edu |
| Walters, Linda | Sciences | Biology | 2017-2019 | Yes | Voting | Linda.Walters@ucf.edu |

# 2017-2018 PERSONNEL COMMITTEE 

| Name | College | Department | Term | Sen | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty Representatives |  |  |  |  |  |  |
| Chen, Po-Ju | Hospitality | Hospitality Services | 2017-2019 | No | Voting | Po-Ju.Chen@ucf.edu |
| Storey, Valerie | Education \& Human Performance | School of Teaching, Learning and Leadership | 2017-2019 | No | Voting | Valerie.Storey@ucf.edu |
| Valenti, Michael | Nursing | Nursing | 2017-2018 | No | Voting | Michael.Valenti@ucf.edu |
| Venecek, John | Libraries | Research and Information Services | 2017-2019 | No | Voting | John.Venecek@ucf.edu |
| Vodopyanov, Konstantine | Optics | Optics and Photonics | 2016-2018 | No | Voting | Vodopyanov@creol.ucf.edu |
| Administrators |  |  |  |  |  |  |
| Cooney, Lucretia | Academic Affairs | Faculty Excellence | Continuing | No | Ex officio | Lucretia@ucf.edu |
| Jasinski, Jana | Sciences | Admin. \& Interim Vice Provost for Faculty | Continuing | No | Ex officio | Jana.Jasinski@ucf.edu |

## 2017-2018 UNDERGRADUATE COURSE REVIEW COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| Lynxwiler, John | Sciences | Sociology | 2016-2018 | Yes | Voting | John.Lynxwiler@ucf.edu |
| Murphy, Kevin | Hospitality | Foodservice and Lodging Management | 2017-2019 | Yes | Voting | Kevin.Murphy@ucf.edu |
| Pinkert, Laurie | Arts \& Humanities | Writing and Rhetoric | 2017-2018 | Yes | Voting | Laurie.Pinkert@ucf.edu |
| Zemliansky, Pavel | Arts \& Humanities | Writing and Rhetoric | 2017-2018 | Yes | Voting | pzemliansky@ucf.edu |
| Faculty Representatives |  |  |  |  |  |  |
| Filler, Dennis | Engineering \& Computer Science | Civil, Environmental, and Construction | 2016-2018 | No | Voting | Dennis.Filler@ucf.edu |
| Gelfuso, Andrea | Education \& Human Performance | School of Teaching, Learning and Leadership | 2017-2019 | No | Voting | Andrea.Gelfuso@ucf.edu |
| Kar, Aravinda | Optics | Optics and Photonics | 2017-2019 | No | Voting | Akar@creol.ucf.edu |
| Kinchen, Elizabeth | Nursing | Nursing | 2016-2018 | No | Voting | Elizabeth.Kinchen@ucf.edu |
| Legron-Rodgriguez, Tamra | Sciences | Chemistry | 2017-2019 | No | Voting | Tamra.Legron-Rodriguez@ucf.edu |
| Moran, Carrie | Libraries | Information Literacy and Outreach | 2017-2019 | No | Voting | Carrie.Moran@ucf.edu |
| Samsam, Mohtashem | Medicine | Biomedical Sciences | 2016-2018 | No | Voting | Mohtashem.Samsam@ucf.edu |
| Schellhase, Kristen | Health \& Public Affairs | Health Professions | 2016-2018 | No | Voting | Kristen.Schellhase@ucf.edu |
| Tamberelli, Frank | Business | Integrated Business | 2016-2018 | No | Voting | Frank.Tamberelli@ucf.edu |
| TBD | Health \& Public Affairs |  | 2017-2019 | No | Voting |  |

2017-2018 UNDERGRADUATE COURSE REVIEW COMMITTEE

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TBD | Engineering \& Computer Science |  | 2017-2019 | No | Voting |  |
| Administrators |  |  |  |  |  |  |
| Covelli, Maureen | Nursing | Undergraduate Affairs | Continuing | No | Ex officio | Maureen.Covelli@ucf.edu |
| Dorman, Teresa | Sciences | Academic and Student Affairs | Continuing | No | Ex officio | Teresa.Dorman@ucf.edu |
| Dupuis, Martin | Honors | Honors College | Continuing | No | Ex officio | Martin.Dupuis@ucf.edu |
| Hagan, David | Optics | Academic Programs | Continuing | No | Ex officio | Hagan@creol.ucf.edu |
| Hepner, Lynn | Arts \& Humanities | Academic Programs | Continuing | No | Ex officio | Lynn.Hepner@ucf.edu |
| Hitchcock, Dorilyn | Medicine | Undergraduate Coordinator | Continuing | No | Ex officio | Dorilyn.Hitchcock@ucf.edu |
| Hoerrner, Keisha | Teaching and Learning | Undergraduate Studies | Continuing | No | Ex officio | Keisha.Hoerrner@ucf.edu |
| Jones, Foard | Business | Dean's Office | Continuing | No | Ex officio | Foard@ucf.edu |
| Mendez, Jesse | Education \& Human Performance | Academic Affairs | Continuing | No | Ex officio | jpmendez@ucf.edu |
| Reilly, Charles | Engineering \& Computer Science | Academic Affairs | Continuing | No | Ex officio | Reilly@ucf.edu |
| Wang, Youcheng | Hospitality | Academic Affairs | Continuing | No | Ex officio | Youcheng.Wang@ucf.edu |
| Wolf, Ross | Health \& Public Affairs | Academic Affairs and Technology | Continuing | No | Ex officio | Ross.Wolf@ucf.edu |

# 2017-2018 UNDERGRADUATE POLICY AND CURRICULUM COMMITTEE 

| Name | College | Department | Term | Sena | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senate Representatives |  |  |  |  |  |  |
| Cintrón-Delgado, Rosa | Education \& Human Performance | Child, Family, and Community Sciences | 2016-2018 | Yes | Voting | Rosa.CintronDelgado@ucf.edu |
| Dunn, Michael | Sciences | Psychology | 2016-2018 | Yes | Voting | Michael.Dunn@ucf.edu |
| Guldi, Melanie | Business | Economics | 2017-2018 | Yes | Voting | Melanie.Guldi@ucf.edu |
| Orlovskaya, Nina | Engineering \& Computer Science | Mechanical and Aerospace Engineering | 2017-2019 | Yes | Voting | Nina.Orlovskaya@ucf.edu |
| Sullivan, Anne | Arts \& Humanities | School of Visual Arts and Design | 2017-2019 | Yes | Voting | Anne.Sullivan@ucf.edu |
| Faculty Representatives |  |  |  |  |  |  |
| Allred, Kelly | Nursing | Nursing | 2017-2019 | No | Voting | Kelly.Allred@ucf.edu |
| Bishop, Corinne | Libraries | Research and Information Services | 2017-2019 | No | Voting | Corinne.Bishop@ucf.edu |
| Fathpour, Sasan | Optics | Optics and Photonics | 2016-2018 | No | Voting | Fathpour@creol.ucf.edu |
| Fridrich, Jason | Hospitality | Foodservice and Lodging Management | 2017-2019 | No | Voting | Jason.Fridrich@ucf.edu |
| Gammonley, Denise | Health \& Public Affairs | Social Work | 2017-2019 | No | Voting | Denise.Gammonley@ucf.edu |
| Jewett, Travis | Medicine | Biomedical Sciences | 2017-2019 | No | Voting | Travis.Jewett@ucf.edu |
| Jones, Robert | Arts \& Humanities | School of Visual Arts and Design | 2016-2018 | No | Voting | Robert.Jones@ucf.edu |
| Kauffman, Jeffrey | Engineering \& Computer Science | Mechanical and Aerospace Engineering | 2016-2018 | No | Voting | JLKauffman@ucf.edu |
| Kuebler, Stephen | Sciences | Chemistry | 2016-2018 | No | Voting | Stephen.Kuebler@ucf.edu |

## 2017-2018 UNDERGRADUATE POLICY AND CURRICULUM COMMITTEE

| Name | College | Department | Term | Senato | Voting | Email |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TBD | Health \& Public Affairs |  | 2017-2018 | No | Voting |  |
| Administrators |  |  |  |  |  |  |
| Covelli, Maureen | Nursing | Undergraduate Affairs | Continuing | No | Ex officio | Maureen.Covelli@ucf.edu |
| Dooley, Elizabeth | Teaching and Learning | College of Undergraduate Studies | Continuing | No | Ex officio | Elizabeth.Dooley@ucf.edu |
| Dorman, Teresa | Sciences | Academic and Student Affairs | Continuing | No | Ex officio | Teresa.Dorman@ucf.edu |
| Dupuis, Martin | Honors | Honors College | Continuing | No | Ex officio | Martin.Dupuis@ucf.edu |
| Hagan, David | Optics | Academic Programs | Continuing | No | Ex officio | Hagan@creol.ucf.edu |
| Hepner, Lynn | Arts \& Humanities | Academic Programs | Continuing | No | Ex officio | Lynn.Hepner@ucf.edu |
| Hoerrner, Keisha | Teaching and Learning | Undergraduate Studies | Continuing | No | Ex officio | Keisha.Hoerrner@ucf.edu |
| Jones, Foard | Business | Dean's Office | Continuing | No | Ex officio | Foard@ucf.edu |
| Mendez, Jesse | Education \& Human Performance | Academic Affairs | Continuing | No | Ex officio | jpmendez@ucf.edu |
| Reilly, Charles | Engineering \& Computer Science | Academic Affairs | Continuing | No | Ex officio | Reilly@ucf.edu |
| Self, William | Medicine | Biomedical Sciences | Continuing | Yes | Ex officio | William.Self@ucf.edu |
| Wang, Youcheng | Hospitality | Academic Affairs | Continuing | No | Ex officio | Youcheng.Wang@ucf.edu |
| Wolf, Ross | Health \& Public Affairs | Academic Affairs and Technology | Continuing | No | Ex officio | Ross.Wolf@ucf.edu |

## Resolution 2017-2018-1 Availability of Lactation Rooms for UCF Women

Whereas, UCF currently has 7 publicly available lactation rooms: one is on the College of Medicine campus at Lake Nona, one is in Research Park at the College of Nursing University Tower building, and five on the main campus. The main campus rooms are located in the Global UCF Building, Physical Science Building, Engineering 1 Building, COHPA, and the Recreation and Wellness Center. On the main campus, these rooms are clustered on the north and east sides of the campus; and

Whereas, UCF Human Resources procedures document entitled, "Break Times and Locations for Nursing Mothers, Effective December 2010", states that the University of Central Florida will provide a supportive environment to enable breastfeeding employees to express their milk during working hours; and

Whereas, UCF currently does not provide sufficient and equitable access to lactation rooms for large population of UCF women who may need to express their milk post-delivery, including UCF women faculty (782), UCF women staff (2363), and UCF women students ( 35,508 ); and

Whereas, this lack of lactation rooms has economic implications for UCF, as reported by the 2010 University of Rhode Island report of "College and University Lactation Programs", including a \$3 cost savings for every \$1 invested in breastfeeding support, parental absenteeism is 3 X higher for formula-fed infants compared to breastfed babies, companies with an employee lactation support program experience less turnover and lower losses of employees after childbirth, and companies with lactation rooms are also rewarded with higher satisfaction, loyalty and morale; therefore

Be It Resolved that the Faculty Senate encourages the administration to follow the guidelines put forth by the U.S. Department of Health and Human Services, US Office of Personnel Management, and National Institute of Health as well as the US Department of Labor for working women which recommends 6 lactation rooms for every 1000 women employees (Attachment 1), and there be lactation room access within a 5-minute walk for the employee. At a minimum, UCF should attempt to triple the number of lactation rooms available to women employees on the main campus through designating space in planned constructions and retrofitting rooms in existing buildings, especially on the west and south sides of campus; and

Be It Further Resolved that the Faculty Senate additionally recommends that the lactation rooms at the College of Medicine and the College of Nursing (Research Park) be maintained, and will work to identify space both at Rosen College and at regional campuses where UCF has a presence (if not currently available), and rooms be added to the new downtown campus construction designs based on expected campus enrollment and employment projections.

## Attachment 1:

## Recommendations from the U.S. Department of Health and Human Services and National Institute of Health for working women (womenshealth.gov)

The number of spaces needed depends on many factors. For example, companies will want to consider how many women are employed, the number and size of buildings, and the work schedule and job settings of employees. A general rule is to provide at least one permanent milk expression space for every $50-100$ women employed by the company, and adjust as employee needs increase. The National Institutes of Health (NIH) compiled a formula for identifying the number of spaces needed, and estimate that at least six milk expression stations for every 1000 female employees should be the general rule. This number is based on a pregnancy rate of 5-7 percent among the female population, a breastfeeding initiation rate of 75 percent, and an assumption that most nursing women cluster milk expression periods around a similar period from 10 a.m. to 3 p.m. during a standard work day. The chart below is based on their general guide:

| Milk Expression Spaces |  |
| :--- | :---: |
| Number of Female | Number of <br> Employees <br> Stations Needed |
| Under 100 | 1 |
| Approximately 250 | 2 |
| Approximately 500 | 3 |
| Approximately 750 | 6 |
| Approximately 1000 | 6 additional stations |

Seek locations that employees can reach within a 5-minute walk. This means that spaces should be evenly distributed within large buildings, as well as evenly distributed across a large campus in easily accessed locations. Limiting an employee's travel time minimizes the overall amount of break period women need to express milk. Centralized locations also make it possible for the greatest number of employees to access the space. Within a building, spaces can be located near a central bank of elevators, the
entrance to a facility, or the employee lounge or eating areas. Look for space near running water for washing hands and breast pump parts.

Women will feel comfortable and safe when the door into the milk expression room can be locked. A keypad lock or electronic key provides privacy, and nursing moms can use a key, key card, or code to enter the room. If a lockable door is not possible, provide a sign outside the door with a well-communicated policy to help prevent others from entering the space. Curtains or partitions by the door might be needed to provide an additional layer of privacy when the door is opened from the outside.

## Resolution 2017-2018-2 Faculty Senate Bylaw Change, Undergraduate Policy and Curriculum and Undergraduate Course Review Committees

Whereas, the duties and responsibilities of the Undergraduate Policy and Curriculum and Undergraduate Course Review committees have not been updated to reflect university organizational or process changes since 2010; and

Whereas, the College of Undergraduate Studies would like to modify the duties and responsibilities to clearly reflect the committees duties and responsibilities; therefore

BE IT RESOLVED that the Bylaws of the Faculty Constitution be amended as follows:

1. Undergraduate Policy and Curriculum Committee
a. Duties and Responsibilities.
i. To study, review, and provide recommendations on undergraduate academic policies, instruction, and standards.
ii. To study, review, and provide recommendations on university-wide undergraduate degree requirements, including the General Education Program (GEP), foreign language requirements or proficiency, admission standards, instruction, and baccalaureate academic honors.
iii. To study and review recommendations from the University Common Program Oversight Committee on changes to the General Education Program and to transmit recommendations to the Faculty Senate vice provost for Teaching and Learning and dean of the College of Undergraduate Studies for approval.
iv. To review and make recommendations on all proposals for planning and implementation of new undergraduate degree programs, minors, and elimination of existing programs that will be submitted by the committee to the Office of Academic Affairs prior to submission to the Board of Trustees for final approval.
$\forall$. To review the university program review reports and make recommendations on any policy or curriculum changes that might appear warranted based on the program review.
v. To review and make recommendations on all proposals for revisions to existing degree programs, and certificates.
vi. To review and make recommendations on the allocation of the Equipment Fee to the vice provost for Teaching and Learning and dean of the College of Undergraduate Studies, who submits his/her recommendations to the provost and executive vice president.
vii. To transmit its recommendations to the vice provost for Teaching and Learning and dean of the College of Undergraduate Studies, who submits his/her recommendations to the provost and executive vice president. The committee may also make recommendations to the Steering Committee of the Faculty Senate.
2. Undergraduate Course Review Committee
a. Duties and Responsibilities.
i. To review all undergraduate course additions, revisions or deletions, and special topics course requests and transmit its recommendations to the vice provost for Teaching and Learning and dean of the College of Undergraduate Studies (or designee) for approval. The vice provost for Teaching and Learning and dean of the College of Undergraduate Studies will inform the Undergraduate Policy and Curriculum Committee of any related mandated curricular changes.
ii. To review recommendations from the Undergraduate Common Program Oversight Committee regarding course proposals related to the General Education Program.
iii. To make recommendations on the allocation of the Materials and Supplies Fee to the vice provost for Teaching and Learning and dean of the College of Undergraduate Studies, who submits his/her recommendations to the provost and executive vice president.

## Resolution 2017-2018-3 Faculty Senate Bylaw Change, Undergraduate Common Program Oversight Committee

Whereas, the duties and responsibilities of the Undergraduate Common Program Oversight Committee has not been updated to reflect university changes since 2010; and

Whereas, the College of Undergraduate Studies would like to modify the duties and responsibilities to clearly reflect the duties and responsibilities; therefore

BE IT RESOLVED that the Bylaws of the Faculty Constitution be amended as follows:

## I. Undergraduate Common Program Oversight Committee

1. Duties and Responsibilities.
a. To monitor that students fulfill common undergraduate program requirements such as General Education Program, diversity, Gordon Rule, and foreign language, and CLAST as outlined in the undergraduate catalog.
a. To monitor university-wide undergraduate curriculum requirements such as the General Education Program, diversity, Gordon Rule, foreign language proficiency, and to review any changes, additions, or deletions to those curriculum requirements.
b. To review, monitor, and make recommendations to the vice provost for Teaching and Learning and dean of the College of Undergraduate Studies on that all courses and syllabi submitted to fulfill the university diversity requirement meet the established definition of diversity.
2. To review and approve alternative diversity plans for those units in which some students cannot meet the diversity graduation requirement via the General Education Program or a course in the major.
d. To make recommendations to the Undergraduate Policy and Curriculum Committee on changes to the General Education Program.
e. To make recommendations to the Undergraduate Course Review Committee regarding course proposals related to the General Education Program.
f. To work with the Faculty Center for Teaching and Learning, The Burnett Honors College, the Office of Diversity/nitiatives, and other units as appropriate to develop lectures, workshops, and other opportunities to permit faculty development related to the diversity requirement.
g. To oversee the creation of survey instruments and other assessment materials regarding the General Education Program and to work with the deans and chairs to incorporate the results into the General Education Program.
h. To review initiatives directed towards enhancing undergraduate academic experience.

## Resolution 2017-2018-4 Faculty Senate Bylaw Change, Admissions and Standards Committee

Whereas, during the 2014 Legislative Session, the passage of House Bill 433 amended Florida Statutes 1012.56, eliminating the obsolete option of achieving a passing score on the CLAST to satisfy the general knowledge requirement; and

Whereas, the requirement for CLAST expired June 2009; therefore
BE IT RESOLVED that the Bylaws for the Admissions and Standards committee be amended as follows:

## Admissions and Standards Committee

1. Duties and Responsibilities.
a. To consider all undergraduate student admissions that do not meet the minimum university admissions standards and that are referred to it by the Office of Undergraduate Admissions.
b. To consider all undergraduate student appeals of readmission decisions or academic standing.
c. To consider undergraduate student appeals of decisions that have been made by the College of Undergraduate Studies concerning late withdrawals, late drops, late adds, and medical withdrawals.
d. To consider continuation of undergraduate students who fail to meet CLASF requirements in accordance with appropriate rules and regulations.
e. To consider graduate student appeals of decisions that have been made by the College of Graduate Studies concerning late withdrawals, late drops, late adds, and medical withdrawals.

Steering Topics for 2017-2018 Faculty Senate

| Steering \# | Committee <br> Assignment | Topic | Description | Referred By | Status |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | Governance in Academic Units. | Revision and re-submission of 2016-2017-9 Faculty Senate Bylaw Change, Governance in Academic Units. | Kevin Coffey <br> Steering 3-9-17 |  |
| 2 | Personnel | Promotion and Tenure Guidelines and Process. (Regulation 3.015 \& 3.0175, CBA Articles 14 \& 15) | Improve the Promotion and Tenure Guidelines and Process to manage workload. | Fevzi Okumus, \& Blake Scott P\&T Committee | Steering voted to elevate to \#1 priority of Personnel Committee 7-19-17 |
| 3 |  | Senate Oversight of Senate elections. | Discuss need for oversight of the Senate nomination and election process. | $\begin{aligned} & \text { Steering } \\ & \text { 3-9-17 \& 4-6-17 } \end{aligned}$ |  |
| 4 |  | Insufficient notice of teaching assignment, including: summer and evening courses, and changes in course mode. <br> (Regulation 3.032, CBA Article 9, CBA Article 8.6) | Some faculty are uncomfortable teaching at night others are caught off guard and need to make child care arrangements. Changing mode requires extensive preparation (i.e., face-to-face to mixed mode). Faculty need to know what income to count on for the summer. This is becoming a faculty satisfaction issue. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |  |
| 5 |  | Lack of Study Abroad policy. (UCF policy 2-902; CBA Article 8.8) | Need a policy that explains the expectations on number of students, salary, etc. Taking 30 students abroad for one faculty member is dangerous and impossible to manage. Faculty are told you must take a minimum of 25 students in order to be paid. The union complains that we are giving away SCH's and the students beg for the opportunity. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |  |
| 6 |  | Creative School Accessibility. <br> (www.csc.sdes.ucf.edu/enrollment/) | The school has a waiting list of 200 . The preference is for students to get slots first. The increase in faculty has resulted in an increased need for accessibility to the Creative School. The facility is at maximum capacity. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |  |
| 7 |  | Poor Signage. | Although new signs have been installed, for the unfamiliar visitor, it's impossible to navigate the campus. Still need better signage. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |  |
| 8 |  | Traffic Pattern. | The exit from Scorpius Street is dangerous and frustrating. There are too many cars trying to exit and obstructing the shuttles. Need the light extended or different pattern to allow more vehicles to exit at a time. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |  |


| 9 |  | Need for Teaching Assistants and Support Staff growth. | The operating and instructional budget is not keeping pace with growth of labs, majors offered, and new faculty. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 10 |  | Tuition Waiver Program. <br> (Regulation 3.0031, https://hr.ucf.edu/current-employees/tuition-waiver-program/) | Right now, we can't use the Tuition credits for market-based programs, if space is available. This issue was raised during the COACHE survey last year. Don't know if this is in the Collective Bargaining Agreement or not, but we would like to use for market-based program. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |  |
| 11 | None | Undergraduate Policy \& Curriculum duties and responsibilities | 1. Duties...(II) and (V); we are currently not doing this - should this be done or eliminated from FS bylaws? | Keisha Hoerrner | $\begin{aligned} & \text { Resolution 2017- } \\ & \text { 2018-2 } \end{aligned}$ |
| 12 | None | Undergraduate Course Review Membership | Should there be 15 total faculty (including chair) or $15+1$ (under bylaw 2. Membership in FS UPCC description | Keisha Hoerrner | $\begin{aligned} & \text { Resolution 2017- } \\ & \text { 2018-2 } \end{aligned}$ |
| 13 |  | Hispanic Serving Institution | What changes need to be in place prior to becoming a Hispanic serving institution? | $\begin{aligned} & \text { Senate } \\ & 4-20-17 \end{aligned}$ |  |
| 14 |  | TIP, RIA, SoTL (CBA Article 23.5) | a) What is the relevant history of what happened at the time UCF kept these, while other universities canceled? b) How did UCF vs other universities deal with the related salary issues?; c.) What is the impact of continuing the awards upon current salary structure at UCF? | Personnel Committee |  |
| 15 |  | Emeritus Policy (Policy 4-502.2) | Changes in Nov 2016 require applying for Emeritus within 5 years after retiring. Faculty retiring not yet granted Emeritus can't continue on graduate student committees. There are also application timing issues. Dr. Young formed a sub-group now headed by Eloy Hernandez to draft changes to the policy. Subgroup wants to work with Personnel committee on changes. High priority before November. <br> New policy. Would it be better to have an automatic program instead of an application-based program? | Personnel Committee |  |
| 16 |  | Spousal Conflict of Interest Resolution; Resolution 2016-2017-13 | Keep informed of progress the UCF Research Conflict of Interest committee is making on issue. | Personnel Committee |  |
| 17 |  | Annual Evaluation Standards and Procedures (AESP) (Regulation 3.010, CBA Article 10) | Examine the updating process to ensure that faculty input is being used in setting up and implementing changes to the program. | Personnel Committee |  |


| 18 | University Master Planning Committee | Recommendations to increase the UMPC's involvement in shortand long-range planning. | University Master <br> Planning <br> Committee |
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| 19 | Partners in Teaching and Learning | Vital role of Housing and Residence Life as our partners in teaching and learning. | $\begin{aligned} & \text { Rosa Cintron } \\ & 4-21-17 \end{aligned}$ |
| 20 | On-line courses <br> (Regulation 2-0330, CBA Article 18) | Establish clear policies on the use of an on-line course by faculty members other than the one designated as the expert in the area and who fully developed all content and work for the course. | Karol Lucken $4-24-17$ |
| 21 | Administrative Discretionary Increases (ADI's) (Regulation 3.044, CBA Article 23.8) | Address ADI's awarded to retain faculty in the context of counter offers from other Universities. What is the policy? Is there a requirement to show written proof of offer or job interview? | Karol Lucken $4-24-17$ |
| 22 | Teleconference Technology. | Need a better university-wide solution to connect faculty to meetings like Google Docs, Adobe Connect or other reliable package. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |
| 23 | Teaching Incentive Program (TIP) \& Annual Evaluation Standards and Procedures (AESP) Process. <br> (CBA Article 23.5) | We must set the bar higher then ourselves for both. A culture change needs to happen. | Steering 4-6-17 |
| 24 | Out-of-Unit Parental Leave Policy. | Out of unit, 9-month faculty would like the same benefit as inunit faculty. | Steering 4-6-17 |
| 25 | Utility Vehicles. <br> (Regulation 6.007; UCF Policy 3-122; <br> ehs.ucf.edu/workplacesafety/utilitycartsafety.html) | Utility vehicles are driving too fast on sidewalks and it's dangerous. | $\begin{aligned} & \text { Steering } \\ & 4-6-17 \end{aligned}$ |
| 26 | Graduation Traffic/No Access To Scorpius to HPAI, HPAII, and UCF Global | During graduation, Scorpius Street was closed preventing access to parking in the D lots. Anyone that needed to leave campus was unable to get back to the parking lot or the building. In addition, all exiting traffic from Scorpius Street was required to turn right (whether graduation was over or not) only, resulting in U-turns. Guests that park in Garage H exiting West Plaza drive make Uturns onto North Orion slowing traffic. Need a better solution for managing graduation traffic and parking without interfering in university business. | Many $5-26-17$ |


| 27 |  | Student Perception of Instruction (SPoI) Processing Mid-Cycle or Mid-Term reports. | Special tuition programs (market/tuition rate/cost recovery) and some newer programs have special course dates (like 7 weeks). Need a means to get processed for timely evaluation. Test Scoring Services does not process any mid-cycle or mid-term SPol's. They are all done at the end of each term. Changes to the process need to be approved by the Senate and the Registrar's Office. | Pam Cavanaugh, <br> UCF Connect <br> 7-6-17 |  |
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| 28 |  | Strategic Council | The membership and duties of the Strategic Council Committee may be out-of-date with the Collective Impact Strategic Plan. | $\begin{aligned} & \text { Self } \\ & 7-25-17 \end{aligned}$ |  |
| 29 |  | Student Perception of Instruction (SPoI) available to students. <br> (http://www.cst.ucf.edu/resources/testscoring/spi/) | Would like SPol made more available to students by putting them in my.ucf.edu in an easier format for students to review a particular faculty member. | $\begin{array}{\|l} \text { Student senator } \\ 7-17-17 \end{array}$ |  |
| 30 |  | Faculty Involvement | Need for faculty senate to be involved in assuring that committees developed and maintained by the administration are staffed with faculty and have faculty contributing to their mission | $\begin{array}{\|l\|l\|l\|l\|l\|l\|l\|l\|l\|l\|l\|} \hline 7-17 \end{array}$ |  |
| $\begin{gathered} 2016-1 \\ \text { 2017-17 } \end{gathered}$ |  <br> Administrative | Insufficient funding for faculty travel program. |  | $\begin{array}{\|l\|} \hline \text { Chair Koons } \\ 7-25-16 \end{array}$ | University Travel Committee looking at some issues B\&A will be updated when outcome. |
| $\begin{gathered} 2016- \\ 2017-5 \end{gathered}$ | Personnel | Follow-up on Salary study; implementation and gender gap study. | Further understanding of the initial gender equity report is needed. How is the deeper study being designed? What will it address? | $\begin{array}{\|l\|l} \text { Oetjen, Steering } \\ 4-7-16 \end{array}$ | Requires UFF/UCF admin to agree during bargaining. Gender study expected in 2-3 weeks. |
| $\begin{gathered} 2016- \\ 2017-11 \end{gathered}$ | Personnel | No regular process of evaluation for endowed chairs; should a process be instituted, and what should it be? <br> (Regulation 3.010, CBA Article 10) |  | $\begin{array}{\|l\|l\|} \hline \text { Dean Sole con } \\ 7-19-16 \end{array}$ | Still awaiting information from Faculty Excellence |
| $\begin{gathered} 2016-1 \\ 2017-19 \end{gathered}$ | Personnel | Committee chairs, reward and accountability for service (including service during the summer). |  | $\begin{aligned} & \text { Harrington } \\ & 8-11-16 \end{aligned}$ | No progress; other issues more time sensitive. |
| $\begin{gathered} 2016-1 \\ 2017-18 \end{gathered}$ | Steering | Facilitating shared governance with the Provost to solicit stakeholder feedback. |  | $\begin{array}{\|l\|l} \text { Harrington } \\ 8-11-16 \end{array}$ |  |
| $\begin{gathered} 2016- \\ 2017-13 \end{gathered}$ | Tabled | Post-tenure review (Regulation 3.010, CBA Article 10) | Not useful or beneficial. It there a better way? | Dean Frumkin and Dean Pizam 2016 | Tabled |


| 2016- | Tabled | Joint Appointments with COM <br> (https://provost.ucf.edu/files/Joint_SecondaryJoint- <br> Instructions-Form-07.29.16.pdf) | Difficulty in arranging joint appointments between CREOL and <br> COM because COM faculty are out-of-unit. | Dean Saleh <br> 2016 | Tabled |
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