



# Faculty Senate

## Steering Committee

Minutes for meeting of Thursday, February 2, 2023, 3:15 pm

Zoom Link to access recording:

- 1) Quorum reached and meeting called to order at 3:23 p.m.
- 2) Roll Call via Qualtrics – Faculty Senate Chair Stephen King, Vice Chair Keri Watson, Secretary Kristine Shrauger, and Past Chair Joseph Harrington were present. (*See meeting materials Attachment A for list of participants*)
- 3) Approval of Minutes of *January 5, 2023*
  - a) Minutes approved as submitted.
- 4) Recognition of Guests
  - a) Joe Adams, Senior Communications Director, Academic Affairs
  - b) Lucretia Cooney, Director, Faculty Excellence
  - c) Aimee deNoyelles, Senior Instructional Designer, Center for Distributed Learning
  - d) Paul Dosal, Senior Vice President for Student Success, Office of the President
  - e) Gary LaPage, Associate Instructor, College of Sciences
  - f) Jana Jasinski, Vice Provost, Faculty Excellence
  - g) Michael D. Johnson, Provost, Office of the Provost
  - h) Amanda Major, Associate Instructional Designer, Center for Distributed Learning
  - i) Amy Sugar, Associate Instructional Designer, Center for Distributed Learning
- 5) [00:02] Announcements and Report of the Chair – *Stephen King*
  - a) Chair King talked about resolution deadlines, resolutions on today's agenda, and state legislation proposals. See Attachment B for full report.
- 6) [00:12] Report of the Provost – *Provost Michael D. Johnson*
  - a) Provost Johnson spoke about state legislation proposals, Vice President for Research search, and Board of Trustees replacement. Please see Attachment C for full report and Zoom recording for questions from senators.
- 7) Unfinished Business - none
- 8) [00:42] New Business
  - a) Resolution 2022-2023-8 Instructional Designers
    - i) Motion made to consider moving resolution to the senate agenda, discussion, vote taken, motion passed.
  - b) Resolution 2022-2023-9 University Master Planning Committee
    - i) Motion made consider moving the resolution to the senate agenda, discussion, vote taken, motion failed. Resolution goes back to University Master Planning Committee.
  - c) Resolution 2022-2023-10 Parking, Transportation and Safety Committee



# Faculty Senate

- i) Motion made to consider moving resolution to the senate agenda, discussion, vote taken, motion passed.
- d) Student Success at UCF Presentation – *Paul Dosal, Senior Vice President for Student Success*
  - i) Overview of student success program at UCF by Vice President Dosal, see Zoom recording for question-and-answer session.
  - ii) Resolution 2022-2023-11 Student Success Constitutional Amendment
    - (1) Motion to consider moving resolution to senate agenda, second, discussion,
    - (2) Motion made to amend add “and other relevant committees, units and individuals” after Vice President for Student Success in line 29, second, discussion, vote taken, motion passed.
    - (3) Discussion on original motion, vote taken, motion passed.
  - iii) Resolution 2022-2023-12 Student Success Bylaw Amendment
    - (1) Motion to consider moving resolution to senate agenda, second, discussion, vote taken, motion failed. Resolution goes back to Ad Hoc Student Success Committee.
- 9) [00:00] Committee Reports – agenda item not completed based on the late time..
  - a) Budget and Administrative Committee – *Keri Watson*
  - b) Information Technology Committee – *Glenn Martin*
  - c) Personnel Committee – *Michael Proctor*
  - d) Research Council – *Stephen King for Linda Walters*
  - e) Graduate Council – *Reid Oetjen*
  - f) Undergraduate Council – *Tina Chiarelli*
  - g) Ad Hoc Student Success Committee – *Tina Chiarelli*
  - h) Ad Hoc Civil Discourse Committee – *Stephen King*
  - i) For the full reports, see attachment D.

10)[00:00] Other Business - none

11)Meeting adjourned at 5:11 p.m.

Reviewed and submitted for approval by

*Kristine J. Shrauger*

02/03/2023

Kristine Shrauger

Date

Faculty Senate Secretary

Faculty Senate Steering Committee Attendance  
February 2, 2023

First Name:	Last Name:	College/Unit:	College/Unit: - Other	Meeting Role:	Meeting Role: - Guest:
Mason	Cash	CAH		Steering	
Kristina	Tollefson	CAH		Steering	
Keri	Watson	CAH		Steering	
Reid	Oetjen	CCIE		Steering	
Michael	Proctor	CECS		Steering	
Asli	Yalim	CHPS		Steering	
Stephen	King	COM		Steering	
Leslee	D'Amato-Kubiet	CON		Steering	
Michelle	Dusseau	COS		Steering	
Joseph	Harrington	COS		Steering	
Linda	Walters	COS		Steering	
Kelly	Semrad	RCHM		Steering	
Missy	Murphey	UL		Steering	
Kristine	Shrauger	UL		Steering	
Jim	Gallo	CBA		Steering	
Jeff	Kauffman	CECS		Steering	
Glenn	Martin	CGS		Steering	
Keri	Watson	CAH		Steering	
Tina	Chiarelli	COM		Steering	
Gary	LaPage	COS	NSCM	Guest	Associate Instructor
Michael	Johnson	Other	Office of the Provost	Guest	Provost
Lucretia	Cooney	Other	Faculty Excellence	Guest	Director
Jana	Jasinski	Other	Faculty Excellence	Guest	Vice Provost

Faculty Senate Steering Committee  
Senate Chair Report  
February 2, 2023

Welcome everyone to our steering committee meeting at the downtown campus. I want to thank Associate Provost Ross Wolf and his team for hosting the steering meeting today. I'm delighted that so many were able to join us in person. I also want to thank Reid Oetjen for the original idea of having one of our faculty senate meetings here at the downtown campus.

I will start my remarks as the Faculty Senate Chair with resolution reminders.

The deadline for non-bylaw resolutions is the March 9<sup>th</sup> steering meeting, which means the Resolutions could then be voted upon at the March 23<sup>rd</sup> meeting. The March 23<sup>rd</sup> meeting is the last full meeting of the 2022-2023 senate.

Today is the last day for us to consider new Bylaw or Constitutional Resolutions. In terms of business today we have five Bylaw or Constitutional resolutions to consider.

We will start with resolutions about

- 1) adding Instructional Designers as faculty for Faculty Senate purposes,
- 2) about minor changes to the University Master Planning Committee, and
- 3) about converting the Faculty Senate Parking Transportation and Safety Committee into a dedicated Campus Safety and Security Committee.

After those three resolutions we will have a short presentation from Paul Dosal, the senior vice president for Student Success. You may remember that last month we had an initial discussion of potential Bylaws for a Faculty Senate Student Success Committee, and that several questions were raised that we were unable to fully address. Dr. Dosal is here today to share his vision of how a Faculty Senate Student Success committee would fit in with other groups and committees to help UCF enhance our student success efforts across campus.

After that presentation we will consider two resolutions that will together create a Faculty Senate Student Success committee by amending the Constitution and also by amending the Bylaws.

For the rest of my report, I want to turn to recent events concerning higher education in Florida.

At the full senate meeting 2 weeks ago, the provost and I briefly discussed the request from the Governor's office about DEI and CRT initiatives across the SUS. It's time for an update on those and additional information.

First, Several UCF faculty have now received requests to provide a wide range of documentation relating to DEI programs at UCF. The Governor has also indicated that

he is proposing that state-funded Universities will no longer be able to support DEI positions or programs. This is extremely troubling for a myriad of reasons, as many of the programs we have at UCF make strong use of DEI initiatives in order to enhance our ability to help students complete their degrees.

I confess that I cannot speak to all the DEI initiatives on campus, there are a wide range and I simply don't know them all.

I do want to share information about one DEI initiative that I do know a decent amount about, and that is related to the LCME accreditation of MD students in the College of Medicine. The LCME is the Liaison Committee on Medical Education, LCME accreditation is required for licensing MD graduates and receiving federal financial aid for MD students. Furthermore, only graduates from LCME-accredited schools are eligible for many of the best residency programs. Now LCME Accreditation Standard 3.3 requires that

“A medical college has effective policies and practices in place, and engages in ongoing, systematic, and focused recruitment and retention activities, to achieve mission-appropriate diversity outcomes among its students, faculty, senior administrative staff, and other relevant members of its academic community. These activities include the use of programs and/or partnerships aimed at achieving diversity among qualified applicants for medical college admission and the evaluation of program and partnership outcomes.”

In other words the MD program here at UCF and everywhere else across the state is required to have a diverse student population, faculty, and staff and to track and in most cases increase diversity in order to stay accredited.

I don't know what would happen to our MD program, or that of other SUS partners, if all medical schools across the state were required to disband DEI programs, but the repercussions to removing DEI initiatives could be quite severe.

That's just one example of programs and initiatives UCF has in the DEI realm. and I am learning about more every day.

Outside of DEI initiatives I also want to share two additional updates.

You may be aware of recent events at New College of Florida. 6 brand new Governor appointed trustees were added to the New College Board of Trustees. The Trustees voted to remove the College President and the College general counsel, then they installed a political appointee as interim President, and the Board is currently dismantling various DEI initiatives across the college. This is a fluid situation that I and many others are watching closely to see what happens next.

My final update is about this document here:

**HOLD UP THE PAGE**

This is an outline of legislative plans from Governor DeSantis regarding Higher Education Reform. There are a host of statements and changes outlined here, most of which are worrisome. I am not going to read the bullet points, but I will share this document with steering members in case you do not already have this. At this point we do not know which of the proposed topics here will be picked up by the legislature, and how various bills may be adapted before final approval.

I want to be clear:

The range of things I've brought up, DEI initiatives, the forced presidential change at New College, and proposed legislative actions affect all the state Universities in the SUS system.

The ACFS, which includes current and past chairs from the SUS faculty senates, is meeting tomorrow to discuss and plan a range of actions to take together and individually. Joe Harrington, Bill Self, and I are part of those discussions. I will update the senate on plans from the ACFS, and on where things stand on these issues at the February 16<sup>th</sup> senate meeting.

I will end by reiterating that I will remain vigilant about these and any additional actions that are likely to impact all of us at UCF.

# Provost Michael D. Johnson University Update

## Faculty Senate Steering Committee

Thursday, February 2, 2023

The provost highlighted the following in his report:

- The governor's expressed priorities for this legislative session include barring the use of any funds for DEI activities, requiring general education courses to be historically accurate and not distort historical events, giving boards of trustees and presidents authority over hiring and retention decisions, and more.
  - He said more will be known as proposals take shape for the state legislative session that begins March 7. Legislation first has to be proposed, debated, passed and signed; none of that has happened.
  - In terms of teaching, Johnson said he believes what is being sought is what UCF does: teach undistorted history and educate rather than indoctrinate.
  - Johnson said he strongly agrees that education should both help graduates with their careers and also prepare them to be citizens in a democracy. He said UCF is focused on providing resources to every student seeking to earn a degree and achieve success.
- The search for UCF's vice president for Research and Innovation is in the final stages. Johnson said he was grateful for the faculty feedback received on the four finalists who visited campus.
- Rick Cardenas, president and CEO of Darden Restaurants, has joined UCF's Board of Trustees as appointed by the Florida Board of Governors. He replaces Beverly Seay, who Johnson said has served brilliantly.
  - A UCF alumnus, Cardenas graduated *summa cum laude* with a B.A. in Finance and Accounting. He joins the BOT's key committee for academics, Academic Excellence and Student Success, now chaired by Trustee Tiffany Altizer.



# Faculty Senate

Faculty Senate Steering Committee  
Committee Reports  
February 2, 2023

## **Budget and Administrative Committee**

Chair – Tina Buck; Vice Chair – Keri Watson  
No update

## **Information Technology Committee**

Chair – Glenn Martin; Vice Chair – Joseph Harrington  
January 10, 2023

Committee met for just over an hour. Discussion reviewed status of Punch-Out use during semester break, Workday HR help aids, and the Policy Feedback System. Matt Hall presented a major review of UCF IT initiatives, both on-going and upcoming.

## **Personnel Committee**

Chair – Karol Lucken; Vice Chair – Gulnora Hundley  
January 18, 2023

Gerald Hector gave a report on the Budget and the committee discussed a draft of a resolution on Faculty Involvement in the Hiring of T/TE/Research Faculty.

## **Research Council**

Chair – Linda Walters; Vice Chair – David Luna  
January 2023

Many members attended the Faculty Senate Research Council sessions with 4 job candidates and have shared their views with administration (emails, forms, etc.).

We have scheduled a full Research Council meeting on February 27 with the Jon Bates (UCF) and a consulting company who are in the process of running a "space utilization survey" for research across campus. The company is reporting all space utilization; we are only interested in research aspect.

Dr. Schoenfeld is recruiting faculty to participate in the 5-day rule workgroup that OR is ramping up soon.

Gerald Hector has been good to his word on many of our Workday research issues that have been discussed at our previous sessions. We would like to have at least one session with him and Research Council members this semester.

Internal Research/Facilities Subcommittee will soon be evaluating Excellence in Research candidates (college winners) to select the university-wide winner.

Compliance Subcommittee is collecting ideas on what faculty need to most effectively "return to research" after campus closures.

## **Graduate Council**

Chair – David Mohaisen; Vice Chair – Valeriya Shapoval





# Faculty Senate

January 2023

Curriculum Committee: The committee met regularly every two weeks, and some of the significant changes were proposed by the following colleges:

- Hospitality Management did an overhaul of the Ph.D. courses, Arts and Humanities requested adjustment of fees (some increased and some decreased) for materials and supplies,
- The College of Community Innovation and education did an extensive course revision,
- The College of Sciences added Stats Methodology Data Science
- The College of Engineering and Computer Science made several courses revisions and adjustments,
- The College of Business added several analytical courses.

Program Review and Awards Committee: The committee has not met but is currently reviewing Founder's Day Awards, including the following:

- Award for Excellence in Graduate Teaching (faculty)
- Award for Excellence in Mentoring Doctoral Students (faculty)
- Award for Excellence in Mentoring Postdoctoral Scholars (faculty)
- Outstanding Master's Thesis award (student)
- Outstanding Doctoral Dissertation award (student)

Graduate Policy Committee: The committee has met regularly every two weeks so far, and some of the significant policies discussed in the recent meeting include:

- Feedback on UCF-2.030 confidentiality of examination and assessment instruments (no issues were raised)
- Feedback on 4-409 Awarding academic credit (no issues were raised)
- Feedback on 5.008/9 Academic misconduct (issues were raised concerning the intentionality of academic misconduct and enforcement of the policy in its current language).
- A new policy on thesis/dissertation conflict of interest was introduced, and a discussion session was held. An updated policy draft is expected to undergo a vote during the next few weeks.
- A new policy on Student Intellectual Property (IP) was introduced, and a draft is expected to emerge in the subsequent meetings.

## **Undergraduate Council**

Chair – Jeffrey Kauffman; Vice Chair – Tina Chiarelli

January 10, 2023

The Undergraduate Course Review Committee held its monthly meeting. During that time, 16 Consent Agenda items and 28 Action Agenda items were approved. Two action agenda items were tabled to allow further discussion within the respective colleges regarding concerns of course material overlap.

January 31, 2023, the Undergraduate Policy and Curriculum Committee held its monthly meeting. During that time the committee approved 39 program/minor/certificate revisions and



# Faculty Senate

1 certificate addition. They also reviewed the Final Exam Policy, which prompted some discussion of the Syllabus Policy — to be reviewed in a later meeting. Finally, they continued the discussion on student cheating with representatives from the Registrar's Office and Student Conduct and Academic Integrity.

## **Ad Hoc Committee on Civil Discourse**

Chair – Stephen King

No update

## **Ad Hoc Committee on Student Success**

Chair – Tina Chiarelli

January 2023

For the Ad hoc Committee on Student Success, we will continue discussion of the Committee's final draft of the bylaws and membership criteria during the Steering meeting.

1 Resolution 2022-2023-8  
2 Faculty Bylaw Change,  
3 Instructional Designers and the Division of Digital Learning  
4

5 **Whereas**, Instructional Designers are integral to each college and most departments  
6 and participate to some degree in teaching, research, and service; and

7 **Whereas**, Instructional Designers meet the faculty characteristics described in the  
8 Bylaws Section 1. B.; and

9 **Whereas**, the ranks of Assistant, Associate, and Senior Instructional Designer were  
10 created in 2016 in order to more properly align with existing faculty ranks and promotion  
11 pathways at the university;

12 **Whereas**, the Senate has previously amended the Bylaws to add Instructional  
13 Designers to the following Senate committees: Faculty Center for Teaching and  
14 Learning Advisory Committee, Library Advisory Committee, Strategic Planning Council,  
15 Bookstore Advisory Committee, and the Information Technology Committee, and

16 **Whereas**, Instructional Designers are in the Division of Digital Learning and a part of  
17 Academic Affairs, reporting to a vice provost who reports to the provost; and

18 **Whereas**, the UCF Faculty Constitution Article II. A. states that “In establishing  
19 representation, the Faculty Senate may determine that a unit be represented that is not  
20 a recognized college; and

21  
22 **Whereas**, the Faculty Senate would benefit from the addition of Instructional Designers  
23 within the Division of Digital Learning to the senate membership and to the Senate  
24 operational and joint committees; therefore

25  
26 **Be It Resolved** that the Bylaws Section I.A be amended to add the academic titles of  
27 Senior Instructional Designer, Associate Instructional Designer, and Assistant  
28 Instructional Designer; and

29 **Be It Further Resolved** that the Bylaws Section I.A be amended by adding the  
30 following statement at the end of the section: The Division of Digital Learning shall be  
31 considered an academic unit for the purposes of representation within the senate.

1 **Resolution 2022-2023-9**

2 Faculty Senate Bylaw Change, University Master Planning Committee

3  
4 **Whereas**, the duties and responsibilities of the University Master Planning Committee  
5 include short-range and long-range land use, facilities planning, future development,  
6 and protection and preservation of natural resources on campus; and  
7

8 **Whereas**, The University of Central Florida recently created the position of Vice  
9 President for Facilities and Business Operations, which oversees all aspects of facilities,  
10 including planning, construction, grounds and landscaping, and parking and  
11 transportation, as well as the infrastructure and utilities to support them; and  
12

13 **Whereas**, the long-range duties and responsibilities of the University Master Planning  
14 Committee would benefit from a cooperative arrangement between the chair and vice  
15 chair positions such that the chair of the committee shall be a faculty member elected  
16 by the committee membership, and the vice chair shall be appointed by the Vice  
17 President for Facilities and Business Operations; therefore  
18

19 **Be it resolved** that the Bylaws to the Constitution of the Faculty of the University of  
20 Central Florida be amended in Section VIII.M to state:

21 ***M. University Master Planning Committee***

22 **1. Duties and Responsibilities.**

23 a. To review short-range as well as long-range issues related to land use,  
24 facilities planning, sustainability initiatives, and future development of the campus,  
25 including protection and preservation of natural resources on the campus.

26 b. To make recommendations to the vice president of Facilities and Business  
27 Operations regarding matters of aesthetics and suitability for minor projects and  
28 modifications of the campus landscape and building exteriors.

29 c. To review signage, site furniture, public art, banners, and other exterior  
30 elements that have an aesthetic impact to the campus.

31 **2. Membership.**

32 The committee shall consist of one faculty member from each academic unit, two  
33 of whom shall be members of the Faculty Senate (selected by the Committee on  
34 Committees in consultation with the provost and vice president for Academic Affairs);  
35 two additional faculty members from Biology and Environmental Engineering (selected  
36 by the vice president for Administration and Finance or designee); one administrator  
37 from Academic Affairs (appointed by the provost and vice president for Academic  
38 Affairs); and two students (appointed by the president of the Student Government  
39 Association). The vice president for Facilities and Business Operations or designee (ex  
40 officio) shall identify other voting and ex officio members, making every effort to ensure  
41 that areas relating to University Master Planning are represented. The chair of the  
42 committee shall be a faculty member elected annually by the membership. The vice  
43 chair of the committee shall be appointed by the vice president for Facilities and  
44 Business Operations from the membership of the committee. Terms of service shall be  
45 three years, staggered, with the exception of the student members, who shall serve for  
46 one year.

1 **Resolution 2022-2023-10**  
2 **Faculty Senate Parking Transportation and Safety Committee**  
3

4 **Whereas**, the University Parking and Transportation Committee and the Faculty Senate  
5 Parking, Transportation, and Safety Committee have overlapping duties and  
6 responsibilities with respect to parking and transportation issues on campus, which could  
7 be overseen by a single committee instead of two committees; and  
8

9 **Whereas**, events in recent years, such as the COVID pandemic and the multiple  
10 hurricanes that impacted UCF, have shown that safety and security concerns can be  
11 addressed more effectively when there is broad input from different faculty perspectives;  
12 and  
13

14 **Whereas**, a single faculty-level committee focused upon the areas of safety and security  
15 would provide for enhanced two-way communication and response development between  
16 faculty and staff on critical safety and security concerns on UCF campuses; **therefore**  
17

18 **Be It Resolved** that the title of the Faculty Senate Parking, Transportation, and Safety  
19 Committee be changed to the Faculty Senate Campus Safety and Security Committee to  
20 reflect a focus upon safety and security issues on UCF campuses.  
21

22 **Be It Further Resolved** that the Bylaws of the Faculty Senate Parking Transportation and  
23 Safety Committee be amended as detailed below:  
24

25 **Duties and Responsibilities:**  
26

- 27 a. To evaluate and recommend policies concerning campus safety and security  
28 that will foster a mutually beneficial environment for faculty, staff, students, and  
29 visitors in the university community.
- 30 b. To provide feedback to appropriate campus safety and security officials with a  
31 focus on maintaining the missions of teaching and research.
- 32 c. To develop effective safety and security communications for the campus  
33 community.
- 34 d. To make recommendations to the Steering Committee of the Faculty Senate.  
35

36 **Membership**  
37

38 The voting members of the committee shall be at least one faculty member from  
39 each academic unit (selected by the Committee on Committees), one staff member  
40 (selected by the Staff Council), and one student (nominated by the Student  
41 Government Association). The ex officio members of the committee shall be the  
42 Director of Emergency Management (who provides administrative support for the  
43 committee), the UCF Chief of Police (or designee), the Director of Security (or  
44 designee), the Chief Information Security Officer (or designee), and the Police  
45 Department Public Information Officer. The Director of Emergency Management  
46 shall identify additional ex officio members as needed to ensure that areas relating  
to campus safety and security are represented. The chair and vice chair shall be

47 elected annually from the faculty membership. Terms of service shall be two years,  
48 staggered, except for the student member, who shall serve for one year.



1 **Resolution 2022-2023-12**

2 **Bylaw Amendment to Create a Faculty Senate Student Success Committee**

3  
4 **Whereas**, a core mission of UCF is to teach students by providing high-quality  
5 education that prepares them for the real world experiences that will unfold over the rest  
6 of their lives; and

7  
8 **Whereas**, UCF has recently enhanced its focus upon student success by hiring a senior  
9 vice president for Student Success and by reorganizing several departments and areas  
10 to coordinate efforts within the Division of Student Success and Well-Being; and

11  
12 **Whereas**, student success encompasses a broad array of departments, programs,  
13 initiatives, and policies that require administration, faculty, and staff working together in  
14 a cohesive manner to help our students complete their studies; and

15  
16 **Whereas**, the faculty at UCF have a critical role in guiding and ensuring the success of  
17 our students as they take classes and progress through degree programs; and

18  
19 **Whereas**, there currently is no faculty level committee on campus that focusses upon  
20 student success, or that works with the administration to develop, evaluate and utilize  
21 policies and procedures that enhance student success across the entire UCF  
22 curriculum; therefore

23  
24 **Be It Resolved** that the Faculty Bylaws be amended to create a Faculty Senate Student  
25 Success Committee with the membership and the duties and responsibilities described  
26 below:

27 **a. Duties and Responsibilities**

- 28 i. To promote the development and implementation of programs, policies, and  
29 practices that help students succeed in their academic pursuits and personal  
30 wellbeing.
- 31 ii. To advise and assist the University Student Success Steering Committee and the  
32 Senior Vice President for Student Success and Wellbeing and the Vice Provost  
33 and Dean of the College of Undergraduate Studies in developing student  
34 success initiatives and recommending actions to meet student success goals.
- 35 iii. To review and monitor the performance and progress of state performance-  
36 based funding, preeminence, and other strategic student success metrics that  
37 are important for UCF and its students.
- 38 iv. To support and collaborate with the Faculty Center for Teaching and Learning  
39 and the Center for Distributed Learning to create professional development for  
40 faculty to facilitate student success.
- 41 v. To serve as an advisory and recommending body for academic units and the  
42 Faculty Senate on strategies and procedures that relate to student success.
- 43 vi. To support and collaborate with professional advising offices across UCF to help  
44 facilitate student success
- 45 vii. The chair of the Faculty Senate Student Success Committee will serve as a  
46 member on the University Student Success Steering Committee.



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**b. Membership**

The voting members of the Faculty Senate Student Success Committee shall consist of at least one faculty member from each academic unit (selected by the Committee on Committees), one associate or senior instructional designer from the Center for Distributed Learning, one representative from the Faculty Center for Teaching and Learning, one student (nominated by the president of the Student Government Association), one representative of the Student Success & Well-Being Leadership Council Team (selected by the Senior Vice President for Student Success), and one representative from the College of Undergraduate Studies (selected by the Vice Provost and Dean of the College of Undergraduate Studies). A representative from the professional advising office for each college or unit may serve as a non-voting committee member. The Senior Vice President for Student Success (or designee) shall identify additional ex officio members, making every effort to ensure that areas relating to student success are represented. The chair and vice chair shall be elected annually from its faculty membership. Terms of service shall be two years, staggered, except for the student member, who shall serve for one year.