



Faculty Senate

Faculty Senate

Minutes for meeting of Thursday, January 18, 2024, 3:00 – 5:00 p.m.

Location: In person at the Charge on Chamber, Student Union, Room 340

For those unable to make the in person meeting due to travel, location, or health issues, there is a Zoom option:

https://ucf.zoom.us/rec/share/DPqgZAUiRIVHvaaLI9lcdX1GVsqSvDo9x4m7fvjskx4Q9UnXtLwFddCbP4H4Z6d-tD9bQSgr_nEk5Rrn

Passcode: dW4&ZxP\$

1. [00:00:20] Call to Order- 3:00 pm
2. Roll Call via Qualtrics: Faculty Senate Chair Stephen King, Vice Chair Keri Watson, Secretary Kristine Shrauger, and Acting Past Chair William Self were present.

(See meeting materials Attachment A for list of participants)
3. [00:01:05] Approval of Minutes of *December 7, 2023*. Approved as written.
4. [00:01:24] Recognition of in-person Guests:

Alexander Cartwright, UCF President
Mike Johnson, UCF Provost
Gerald Hector, Senior Vice President, Administration & Finance
Joe Harrington, Interim Associate Vice President for Research
Jana Jasinski, Vice Provost for Faculty Excellence
Ryan Goodwin, Assistant Vice Provost, Strategic Initiatives
Kimberly Schneider, Assistant Vice Provost, Career Planning & Academic Engagement
Kevin Yee, Director, Faculty Center for Teaching and Learning
Joe Adams, Senior Communications Director
Amanda Major, Instructional Designer, Center for Distributed Learning
Colby Smith, Student Government Vice President
Camilla Ambivero, Associate Professor, College of Medicine
5. [00:01:50] Announcements from the Senate Chair

Chair King spoke about
 - There are just 2 more senate meetings in the current senate year.
 - Bylaw resolutions must be brought to steering by February 1st.
 - Non-Bylaw resolutions should come to steering by February 1st but can also be considered if brought by February 29th.
 - The Faculty Senate Nominating committee will be formed soon.



Faculty Senate

- Senate leadership is setting up meetings with the senators from each academic unit.
- Chair King will attend the BOG meeting and report back about key topics.
- Chair King talked about various aspects of the upcoming senate election process.

6. [00:11:23] Report of the President

President Cartwright spoke about

- Groundbreaking of the new College of Nursing building at the Dr. Phillips Nursing Pavilion
- Athletic Success; first national Championship of the year with our Cheerleading Team this week. Big 12 home game win for UCF Men's Basketball against #3 ranked Kansas last week.
- Orlando Economic Partnership's 2024 Annual Dinner which brought more than 800 industry, community, and business leaders to campus.
- Representation from our colleges and leadership at UCF Day at the Capitol, taking place on January 29.

Discussion ensued.

(For full report, please see attachment B.)

7. [00:55:07] Report of the Provost

Provost Johnson spoke about

- The fourth COACHE faculty job satisfaction survey will be dispersed during the week of February 5.
- Strategic Plan implementation. Strategic Planning Council will meet in February.
- The Office of Integrated Academic Planning will be working with Deans to develop rolling 5-year plans for opportunities and then integrate those plans.
- Rosen Dean Search kicked off this week.
- Founders Award in April.
- Laboratory space – about to kick off a committee to create a set of guidelines for laboratories. Has not been charged yet. We are 3-5 years from adequate laboratory space.

(For full report, please see attachment C.)



Faculty Senate

8. Unfinished Business

9. [01:35:45] New Business

- a) Resolution 2023-2024-6 Approval of a Revised Student Perception of Instruction Form
 - i. Chair King spoke on the history of the resolution before starting new business.
 - ii. Chair of the committee, Camilla Ambivero spoke of the resolution. Motion to approve. Motion to amend. Discussion ensues. Motion to change wording from instructor to instruction. Motion Approved. Discussion ensued. Motion made to send back to the committee for field testing and evaluation. Motion Approved.

Motion made to postpone Committee Reports. Motion approved.

10. Committee Reports

- a) **B&A Committee:** Keri Watson, Chair of B&A Committee
- b) **IT Committee:** Glenn Martin, Chair of IT Committee
- c) **Personnel Committee:** Karol Lucken, Chair of Personnel Committee
- d) **Research Committee:** Linda Walters, Chair of Research Council
- e) **Graduate Council:** Danny Seigler, Steering Liaison for Graduate Council
- f) **Undergraduate Council:** Tina Chiarelli, Chair of UCRC, Steering Liaison for Undergraduate Council

No verbal reports were given.

Motion made to extend meeting 15 minutes. Motion Approved.

11. [02:03:20] Campus Climate Report:

- a) New Update on Workday and on the University Budget
 - i. Gerald Hector, Senior Vice President, Administration & Finance

12. Other Business

13. [02:25:00] Adjournment- 5:25 pm

Respectfully submitted by:

Kristine J. Shrauger 01/26/2024

Kristine J. Shrauger
Faculty Senate Secretary

2023-2024 Faculty Senate Attendance

Last Name	First Name	Term	04/20/23	09/07/23	10/05/23	11/02/23	12/07/23	01/18/24	02/15/24	03/14/24	Total Meetings Attended
College of Arts and Humanities											
Brown	James	2022-2024	1	1		1	1	1			5
Cash	Mason	2022-2024	1	1	1	1	1	1			6
Bryan	Matthew	2023-2024	1	1	1	1	1	1			6
Duarte	Esmeralda	2022-2024	1	1	1	1	1	1			6
Gannon	Barbara	2022-2024	1	1	1	1	1	1			6
Johnson	Emily	2023-2025	1	1	1	1	1	1			6
Mack-Shelton	Kibibi	2023-2025	1	1	1	1	1	1			6
Neal	Darlin'	2023-2025	1	1			1	1			4
Kourova	Alla	2023-2025	1	1	1	1	1	1			6
Sousa	Sandra	2023-2025	1	1	1	1	1	Sabbatical-French Subbing			5
French	Scott	2024-2025				*Alternate		1			1
Tollefson	Kristina	2022-2024	1	1	1	1	1	1			6
Watson	Keri	2022-2024	1	1	1	1	1	1			6
Weishar	Peter	2022-2024		1	1		1	1			4
College of Business Administration											
Gallo	James	2023-2025	1	1	1	1	1	1			6
Gatchev	Vladmimir	2022-2024	1	1	1	1	1	1			6
Goldwater	Paul	2023-2024		Sabbatical-Rosenthal Subbing							0
Rosenthal	Leigh	2023-2024	*Alternate	1	1	1	1	1			5
Schmidbauer	Eric	2022-2024	1	1	1	1	1	Teaching-Tseng Subbing			5
Tseng	Michael	2024-2024					*Alternate	1			1
Butcher	Lonny	2023-2024		1	1	1	1	1			5
Wang	Ze	2023-2025	1	1	1	1	1	1			6
College of Community Innovation and Education											
Ceballos	Marjorie	2022-2024	1	1	1	1	1	1			6
Eadens	Daniel	2023-2025	1	1	1		1	1			5
Hoffman	Bobby	2022-2024	1	1		1	1	1			5
Lucken	Karol	2023-2025	1	1	1	1	1	1			6
Meltzer	Brett	2023-2025	1	1	1	1	1	1			6
Oetjen	Reid	2023-2025	1	1	1	1	1	1			6
Olan	Elsie	2023-2025		1	1	1	1	1			5
Seigler	Daniel	2022-2024	1	1	1	1	1	1			6
Hundley	Gulnora	2023-2025	1	1	1	1	1	1			6
College of Engineering and Computer Science											
Boloni	Ladislau	2023-2025	1	1	1		1	1			5
Coffey	Kevin	2023-2025	1	1	1	1					4
Elshennawy	Ahmad	2023-2025	1	1	1		1	1			5
Filler	Dennis	2022-2024	1	1	1	1	1				5
Garibay	Ivan	2023-2025	1	1	1		1	1			5
Kauffman	Jeffrey	2022-2024	1	1	1	1	1	1			6
Mansy	Hansen	2022-2024	1	1	1	1	1	1			6
Pattanaik	Sumanta	2022-2024	1	*Sabbatical- Stresau Subbing							1
Proctor	Michael	2022-2024	1	1	1	1	1	1			6
Stresau	Kurt	2023-2024	*Alternate	1	1	1	1	1			2
Tian	Tian	2022-2024	1	1	1	1	1	1			6
College of Graduate Studies											
Kider	Joseph	2022-2024		1	1	1	1	1			5
Martin	Glenn	2022-2024	1	1	1		1	1			5
College of Health Professions and Sciences											
Lopez Castillo	Humberto	2023-2025	1	1	1	1	1	1			6
Vanryckeghem	Martine	2023-2025	1	1	1	1	1	1			6
Wells	Adam	2022-2024	1	1	1	1	1	1			6

*Summer meetings do not count for or against a senator's attendance

2023-2024 Faculty Senate Attendance

Last Name	First Name	Term	04/20/23	09/07/23	10/05/23	11/02/23	12/07/23	01/18/24	02/15/24	03/14/24	Total Meetings Attended
Yalim	Asli	2022-2024	1	1		1	1	1			5
College of Medicine											
Chai	Karl	2023-2025	1	1	1	1	1	1			6
Chiarelli	Tina	2023-2025	1	1	1	1	1	1			6
Harris	David	2023-2025	1	1	1	1		1			5
Kay	Denise	2023-2025	1	1	1	1	1	1			6
King	Stephen	2022-2024	1	1	1	1	1	1			6
Lambert	Stephen	2022-2024	1	1	1	1	1	1			6
Roy	Herve	2023-2025	1	1	1	1	1	1			6
College of Nursing											
D'Amato-Kubiet	Leslee	2022-2024		1	1	1	1				4
Guido-Sanz	Francisco	2022-2024		1	1	1	1				4
College of Optics and Photonics											
Amezcuia Correa	Rodrigo	2023-2025	1	1	1	1					4
Schulzgen	Axel	2022-2024	1	1	1	1	*Sabbatical- Dogariu Subbing				4
Dogariu	Aristide	2023-2024				*Alternate		1			1
College of Sciences											
Callaghan	Michael	2022-2024	1	1	1		1	1			5
Koszulinski	Georg	2023-2024	1	1	1	1	1	1			6
Donley	Amy	2023-2025	1	1	1	1	1	1			6
Dusseau	Michelle	2022-2024	1	1	1	1	1	1			6
Velissaris	Christos	2023-2024	1	1				1			3
Kuebler	Stephen	2022-2024	1	1	1	1	1	1			6
Lapeyrouse	Nicole	2023-2025	1	1	1	1	1	1			6
Marien	Daniel	2022-2024	1	1	1	1	1	1			6
Mosher	Matthew	2022-2024	1	1	1	1	1	1			6
Schulte	Alfons	2023-2025	1	1	1	1	1	1			6
Shuai	Zhisheng	2023-2025	1	1	1	1	1	1			6
Uddin	Nizam	2022-2024		1	1	1	1	1			5
Walters	Linda	2023-2025	1	1	1		1	1			5
Zaman	Widaad	2022-2024	1	1	1	1	1	1			6
Zou	Shengli	2023-2025	1	1	1	1	1	1			6
Rosen College of Hospitality Management											
Baker	Carissa	2023-2025	1	1	1	1	1	1			6
Judy	Jonathan (Jay)	2022-2024	1	1	1	1	1	1			6
Semrad	Kelly	2022-2024	1	1	1	1	1	1			6
University Libraries											
Murphey	Missy	2022-2024	1	1	1	1	1	1			6
Shrauger	Kristine	2023-2025	1	1	1	1		1			5
Total Present			67	75	70	65	69	70	0	0	

*Summer meetings do not count for or against a senator's attendance

Faculty Senate

Thursday, January 18, 2024

3:00-5:00 p.m.

Charge On Chambers

Remarks from President Cartwright:

- Thank you, Chair King. Welcome back, Senators — and welcome to the new year. I hope you all had a wonderful and relaxing break.
- 2024 is already off to a great start for UCF:
 - **Dr. Phillips Nursing Pavilion**
Last week we celebrated the groundbreaking of the new College of Nursing building — the Dr. Phillips Nursing Pavilion — at the Academic Health Sciences Center in Lake Nona.
 - This new facility is a true symbol of community partnership and a significant milestone for our university — one that will increase the impact of our College of Nursing ... address workforce needs and the needs of our community ... and serve society through leading research and discovery.
 - We are very excited to see this bold vision come to life when the building opens in Fall of 2025 ... just 18 months from now.
 - **Athletics Success**
From the Athletics side of things, this month we earned our first National Championship of the year with our **Cheerleading Team** this week (*2024 D1A Coed Cheerleading — our fourth national title in the event and first since 2020*) and our inaugural Big 12 home game **win for UCF Men's Basketball** against #3 ranked Kansas last week. We also had a great conference win against Houston on the road last night.
 - These incredible wins for UCF Athletics illustrate our excellence and potential in our new conference and its wider audience.
- Speaking of sharing our excellence, we have been continuing to share the UCF story and our vision and priorities with our community and supporters as we work to raise our recognition as Florida's Premier Engineering and Technology University.

- This includes serving as host of the **Orlando Economic Partnership's 2024 Annual Dinner** last night at the Addition Financial Arena — which brought more than 800 industry, community, and business leaders to campus and gave us a great platform to showcase our vision and contributions to our region.
- As we continue to build our future, we are outlining a plan for what it means to become a next-generation university ... one that serves our students, faculty and staff, community, and society.
- We know that the future demands individuals who are adaptable, skilled, and equipped to navigate our rapidly changing world.
- Our job is to empower students with the knowledge and experience that will make them valuable to the workforce and drive innovations that enable the economy of the future.
- UCF is uniquely positioned to do this, and we will continue to position ourselves as Florida's Premier Engineering and Technology University.
- We have been very fortunate during the past two state legislative sessions, and this year we are seeking support to fuel our vision.
- This year we're excited that we will have representation from our colleges and leadership at **UCF Day at the Capitol**, taking place on January 29. This is our annual opportunity to lobby and share the UCF story in Tallahassee during the legislative session.
- Thank you to the faculty who are participating or have shared their incredible work and some of what makes our university exceptional as we work to secure additional resources to help us do even more.
- We are grateful to all of our faculty who help us deliver on our mission and expand our impact and reach. Thank you!
- This concludes my report.

UCF Faculty Senate Update From Provost Michael Johnson

Thursday, January 18, 2024 | Charge On Chamber, Room 340, Student Union

- Provost Johnson began his remarks by noting the fourth COACHE faculty job satisfaction survey is coming to eligible faculty during the week of February 5.
- These anonymous surveys happen every three years; the last was in 2021. The feedback matters, he said. Since the first survey in 2015, feedback led to working with faculty to implement things such as parental leave and new ways to celebrate faculty accomplishments.
- Johnson asked the senators to encourage their colleagues to participate in the survey. Faculty committees will be used to help understand the results and focus on priorities for implementation.

Academic Affairs enhancements

- Johnson said a top priority for him this year is implementing UCF's strategic plan. He said the Strategic Planning Council will meet in February to see how far the university has come and to provide the opportunity to make suggestions.
- Johnson said it had become clear that the university needed more help with strategic plan implementation. To address this need, the provost said he has established the Office of Integrated Academic Planning within Academic Affairs. Among other things, Johnson said the office will work with deans and leaders of administrative units to develop rolling 5-year plans about addressing needs and opportunities. Rebeca Richards has been appointed to lead the office as the inaugural Associate Provost for Integrated Academic Planning and Chief of Operations for Academic Affairs.

Status of key openings

- Johnson said the search for the next Rosen College of Hospitality Management dean is underway with a search firm selected and a search committee to be assembled. He also said he hopes to move rapidly in appointing a new Chief Information Officer once determinations have been made on needs relating to the job.

Major upcoming UCF events

- Johnson encouraged Senate members to mark their calendars for two upcoming annual events: UCF Celebrates the Arts 2024, April 3 through 14, at the Dr. Phillips Center for Performing Arts, the UCF Founders Day Faculty Celebration on the first Wednesday in April at 3 p.m. in the Student Union Pegasus Ballroom.

Other matters

- Johnson addressed questions raised during President Alexander N. Cartwright's earlier university report about Rosen College faculty concerns about reduced summer class teaching

opportunities. He also spoke to questions about securing more lab space and overall space management at the university.

Resolution 2023-2024-6
Approval of a Revised Student Perception of Instruction Form

Whereas, the UCF faculty have expressed concerns about the quality and usage of the current Student Perception of Instruction form; and

Whereas, several Faculty Senate committees, administrators, and a designated Faculty Senate Task Force have developed constructive recommendations to revise the Student Perception of Instruction form; and

Whereas, these recommendations stressed moving away from questions that asked students to rate topics they had no expertise in, questions that were out of the instructor's control, and questions that inappropriately conflated the course/instruction with the instructor; and

Whereas, the Faculty Center for Teaching and Learning Advisory Committee was assigned Faculty Senate topic 2022-2023-2 which stated: *A Student Perception of Instruction Task Force was created in response to Senate Resolution 2018-2019-12. The Task Force examined multiple aspects of the current SPol system used at UCF and delivered a report to senate in August 2020 that included several areas for potential modifications to the SPol system. That Task Force Report should be utilized to develop improvements to the SPI process, the SPI questions, and other related factors*; and

Whereas, the Faculty Center for Teaching and Learning Advisory Committee has considered the available reports, debated various options, and approved a Revised Student Perception of Instruction form; therefore

Be It Resolved, that the Faculty Senate hereby accepts and approves the proposed revisions to the Student Perception of Instruction form and transmits that Revised Student Perception of Instruction form to the Provost for incorporation into future evaluations.

Revised Student Perception of Instruction Form

1. The instructor made a clear effort to motivate and engage students
2. My instructor was available and responsive to my questions and concerns
3. I received useful and timely feedback on my performance in the course
4. The assigned content was relevant to my success in the course
5. The course improved my ability to perform in this subject
6. Overall effectiveness of the instruction

Open-Ended Questions:

1. What did you like best about how the instructor taught the course?
2. What recommendations do you have regarding the instructor's teaching approach for the course?



Unleashing Our Finances

Presented By:

Gerald L. Hector, CPA
Senior Vice President for Administration and Finance

OUR MISSION

UCF is a public research university invested in **unleashing the potential** within every individual, **enriching the human experience** through inclusion, discovery and innovation, and **propelling broad-based prosperity** for the many communities we serve.

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1 Resource Allocation Update

2 Questions and Answers

University Operating Funds – Colors of Money

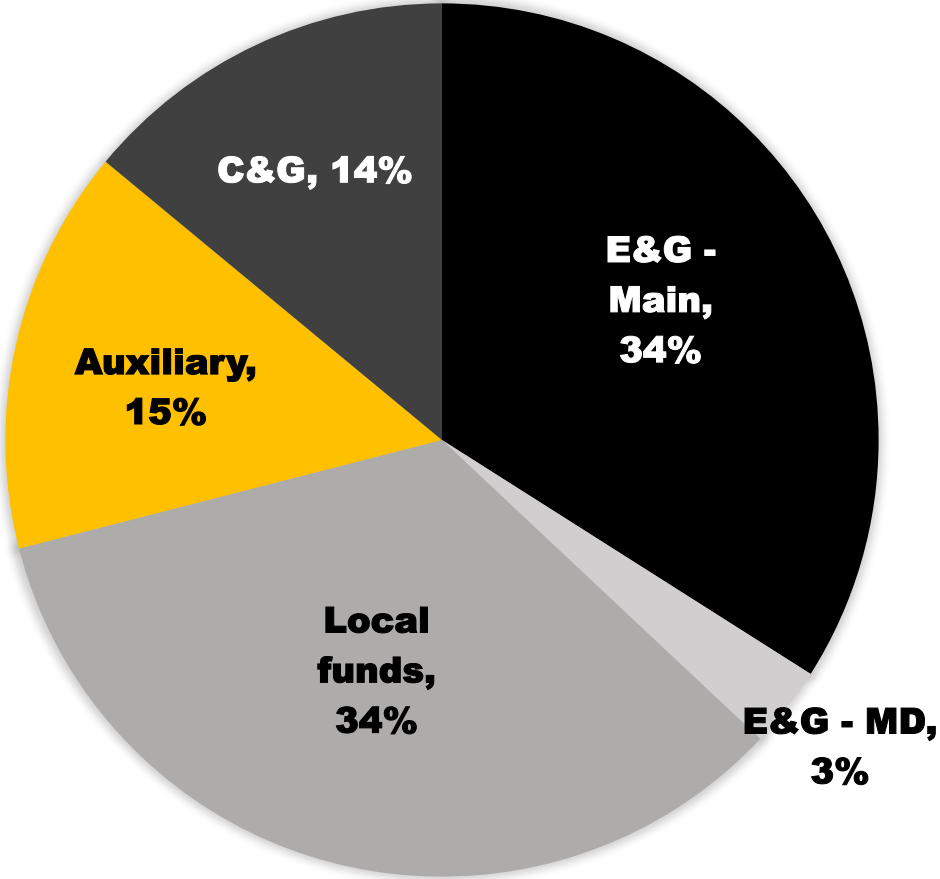
COLOR OF MONEY	SOURCE, ACTIVITIES, CONSTRAINTS
Education & General (E&G) - Operating	General revenue (taxes), lottery, tuition, differential tuition, and out of state fees. Primarily used for general instruction, research, public service, plant operations and maintenance, furniture, fixtures, equipment, student services, libraries, administrative support, and other enrollment-related operations of the university.
Education & General (E&G) – Carry forward	Unexpended E&G funds at year-end. Interest or investment earnings on carryforward funds are also considered E&G and must only be used for non-recurring operating activities.
Auxiliary Enterprises	These activities must be self-supporting. Revenue generated must cover all expenses, including salaries, utilities, and payments on debt (bonds).
Sponsored Research	Represents activity of grants provided for specific purposes. The funds must be spent for the intended purpose.
Student Financial Aid	Includes activity from loans, scholarships, grants, and financial aid fees collected from students. Funds must be spent on aid. A portion of the financial aid fee is allowable for administrative costs that support financial aid administration.

University Operating Funds – Colors of Money

COLOR OF MONEY	SOURCE, ACTIVITIES, CONSTRAINTS
Student Activities	Supports student government, clubs, and operation of the Recreation & Wellness Center and the Student Union. Revenue sources include the Activity & Service fee, and income from Student Union and Recreation & Wellness Center.
Technology Fee	Technology fee paid by students. The revenue from this fee shall be used to enhance instructional technology resources for students and faculty.
Concessions	Represents expenditure of funds from vending and the pouring rights contract.
Intercollegiate-Athletics	Includes the revenues and expenditures associated with maintaining the UCF NCAA sports programs. Revenues sources include athletics fee, ticket sales, game guarantees, corporate sponsorships, NCAA distribution, and private support and gifts.
Faculty Practice Plan	Supports the clinical and education missions of the UCF Medical School. Clinical faculty must have a practice to remain current in the field of medicine, while simultaneously teaching medical students. Revenue source is primarily derived from clinical revenues for patient services.
Self-Insurance Plan	The UCF College of Medicine program provides comprehensive professional and general liability protection in connection with delivery of health care services.

Total University Budget - Uses (Preliminary)

Budget Entity	2022-23 (Millions)	% of Total
Education & General (E&G)	\$649	34%
College of Medicine (E&G)	48	3%
Auxiliary (e.g., housing)	289	15%
Contracts and Grants (C&G)	272	14%
Student Financial Aid	598	31%
Intercollegiate Athletics	23	1%
Student Activities	21	1%
Technology Fee	15	1%
Faculty Practice Plan	4	0%
Concessions + Self Insurance	1	0%
2022-23 Operating Budget Uses	\$1,920	100%



EXPENDITURE ANALYSIS: 2021-22 STATE-FUNDED EXPENDITURES

CATEGORY	FAMU	FAU	FGCU	FIU	FPOLY	FSU	NCF	UCF	UF	UNF	USF	UWF	SUS
DIRECT EXPENDITURES (Dollars in Millions)													
INSTRUCTION	59.29 M	98.08 M	72.89 M	194.89 M	8.51 M	234.14 M	10.87 M	265.95 M	361.85 M	74.73 M	184.26 M	44.00 M	1,615.46 M
UNDERGRADUATE	38.39 M	72.55 M	61.33 M	120.38 M	7.33 M	143.62 M	10.59 M	176.30 M	187.19 M	57.67 M	125.81 M	35.54 M	1,062.01 M
BEGINNING GRADUATE	8.67 M	16.52 M	8.46 M	30.52 M	1.18 M	42.73 M	0.28 M	46.81 M	61.73 M	13.47 M	37.28 M	7.14 M	275.44 M
ADVANCED GRADUATE	12.23 M	9.01 M	3.10 M	43.99 M	0.00 M	47.76 M	0.00 M	42.85 M	112.93 M	3.58 M	21.17 M	1.32 M	278.02 M
RESEARCH	8.43 M	38.05 M	9.32 M	72.22 M	2.68 M	116.55 M	2.97 M	97.30 M	112.69 M	15.22 M	71.02 M	21.11 M	565.48 M
PUBLIC SERVICE	6.33 M	5.27 M	1.62 M	5.43 M	0.77 M	5.24 M	0.30 M	7.60 M	25.53 M	2.35 M	11.77 M	0.85 M	74.96 M
STUDENT SERVICES*	11.54 M	15.95 M	17.02 M	22.35 M	4.17 M	27.65 M	5.45 M	17.81 M	28.74 M	16.79 M	29.25 M	7.86 M	204.59 M
ACADEMIC SUPPORT*	37.45 M	81.74 M	23.61 M	156.43 M	7.91 M	140.02 M	5.19 M	144.49 M	206.61 M	36.42 M	147.04 M	25.06 M	1,011.98 M
INSTITUTIONAL SUPPORT*	35.15 M	48.50 M	40.99 M	60.99 M	9.31 M	60.45 M	9.81 M	90.32 M	68.30 M	24.94 M	49.83 M	17.32 M	515.89 M
PO&M*	20.23 M	25.31 M	13.74 M	63.27 M	3.11 M	69.83 M	6.09 M	51.99 M	73.12 M	23.54 M	50.04 M	10.47 M	410.74 M
TOTAL	178.43 M	312.90 M	179.19 M	575.59 M	36.47 M	653.87 M	40.67 M	675.47 M	876.84 M	193.99 M	543.22 M	126.66 M	4,399.09 M

TOTAL DIRECT & INDIRECT EXPENDITURES (Dollars in Millions)													
INSTRUCTION	144.60 M	218.11 M	156.15 M	412.68 M	26.16 M	430.84 M	31.38 M	485.69 M	636.43 M	157.60 M	377.04 M	84.60 M	3,162.16 M
UNDERGRADUATE	109.66 M	181.76 M	137.88 M	314.75 M	24.49 M	305.68 M	30.68 M	377.84 M	405.71 M	132.47 M	295.21 M	72.69 M	2,413.33 M
BEGINNING GRADUATE	13.45 M	24.95 M	13.70 M	44.28 M	1.67 M	62.96 M	0.70 M	60.03 M	84.23 M	19.57 M	54.01 M	10.26 M	391.11 M
ADVANCED GRADUATE	21.49 M	11.40 M	4.57 M	53.65 M	0.00 M	62.18 M	0.00 M	47.82 M	146.48 M	5.55 M	27.83 M	1.65 M	357.72 M
RESEARCH	20.55 M	84.62 M	19.98 M	152.93 M	8.25 M	214.46 M	8.57 M	177.69 M	198.21 M	32.11 M	145.32 M	40.58 M	1,106.88 M
PUBLIC SERVICE	13.28 M	10.17 M	3.05 M	9.99 M	2.06 M	8.57 M	0.72 M	12.09 M	42.20 M	4.29 M	20.86 M	1.48 M	130.05 M

STATE-FUNDABLE CREDIT HOURS													
UNDERGRADUATE	204,181	638,752	372,108	1,122,545	39,047	962,986	20,332	1,588,000	1,115,169	383,497	923,894	222,841	7,593,352
BEGINNING GRADUATE	13,682	49,297	25,485	79,500	1,116	120,205	432	104,148	114,818	31,298	91,247	18,735	649,962
ADVANCED GRADUATE	26,532	13,936	7,162	55,784	0	85,639	0	39,178	171,212	10,108	36,301	1,979	447,831

TOTAL DIRECT & INDIRECT INSTRUCTIONAL EXPENDITURES PER CREDIT HOUR													
UNDERGRADUATE	\$540	\$280	\$370	\$280	\$630	\$320	\$1,510	\$240	\$360	\$350	\$320	\$330	\$320
BEGINNING GRADUATE	\$980	\$510	\$540	\$560	\$1,500	\$520	\$1,630	\$580	\$730	\$630	\$590	\$550	\$600
ADVANCED GRADUATE	\$810	\$820	\$640	\$960	.	\$730	.	\$1,220	\$860	\$550	\$770	\$830	\$800

Note*: These expenditures are included in the indirect costs that are proportionally shared by Instruction, Research and Public Service.

SUS 2021-202 EXPENDITURE ANALYSIS

RESOURCE ALLOCATION BY NACUBO CLASSIFICATIONS

<u>DESCRIPTON</u>	<u>FAMU</u>	<u>FAU</u>	<u>FGCU</u>	<u>FIU</u>	<u>FPOLY</u>	<u>FSU</u>	<u>NCF</u>	<u>UCF</u>	<u>UF</u>	<u>UNF</u>	<u>USF</u>	<u>UWF</u>
Instruction	33%	31%	41%	34%	23%	36%	27%	39%	41%	39%	34%	35%
Research	5%	12%	5%	13%	7%	18%	7%	14%	13%	8%	13%	17%
Public Service	4%	2%	1%	1%	2%	1%	1%	1%	3%	1%	2%	1%
Student Services	6%	5%	9%	4%	11%	4%	13%	3%	3%	9%	5%	6%
Academic Support	21%	26%	13%	27%	22%	21%	13%	21%	24%	19%	27%	20%
Institutional Support	20%	16%	23%	11%	26%	9%	24%	13%	8%	13%	9%	14%
PO&M	11%	8%	8%	11%	9%	11%	15%	8%	8%	12%	9%	8%



2021-22 EXPENDITURE ANALYSIS: UNDERGRADUATE DIRECT INSTRUCTIONAL EXPENDITURES PER CREDIT HOUR BY DISCIPLINE

DISCIPLINE	FAMU	FAU	FGCU	FIU	FPOLY	FSU	NCF	UCF	UF	UNF	USF	UWF	SUS
AGRICULTURE	\$329	.	\$220	\$413	\$154	.	.	.	\$135
ARCHITECTURE	\$279	\$162	.	\$191	.	\$125	.	\$165	\$282	.	\$58	.	\$200
BIOLOGY AND BIOMEDICAL SCI.	\$181	\$103	\$149	\$118	\$116	\$85	.	\$95	\$134	\$114	\$127	\$122	\$119
BUSINESS & MANAGEMENT	\$212	\$108	\$244	\$101	\$235	\$125	.	\$112	\$82	\$162	\$152	\$200	\$136
COMMUNICATION	\$229	\$115	\$168	\$70	.	\$90	.	\$102	\$175	\$185	\$129	\$191	\$117
COMPUTER/INFO. SCIENCES	\$229	\$129	\$215	\$72	\$156	\$109	.	\$58	\$97	\$133	\$120	\$107	\$98
EDUCATION	\$178	\$130	\$138	\$142	.	\$228	.	\$120	\$164	\$190	\$173	\$204	\$162
ENGINEERING	\$373	\$234	\$362	\$170	\$272	\$330	.	\$214	\$262	\$245	\$192	\$267	\$234
ENGINEERING TECHNOLOGIES	\$547	\$191	\$285	\$134	\$219	\$147	.	\$171	\$190
ENGLISH LANGUAGE AND LIT.	\$175	\$164	\$151	\$121	\$179	\$236	.	\$190	\$219	\$153	\$163	\$141	\$182
ETHNIC/CULTURAL STUDIES	\$102	\$112	\$265	\$71	.	\$300	.	\$173	\$270	\$183	\$98	.	\$132
FAMILY/CONSUMER SCIENCES	\$103	.	.	\$221	\$74	.	\$110	\$108
FOREIGN LANGUAGES	\$232	\$107	\$243	\$112	.	\$174	\$857	\$124	\$307	\$250	\$140	\$188	\$170
HEALTH PROFESSIONS	\$170	\$175	\$171	\$168	.	\$221	.	\$103	\$197	\$134	\$105	\$140	\$152
HISTORY	\$114	\$154	\$168	\$76	\$197	\$146	.	\$119	\$380	\$107	\$161	\$153	\$150
LEGAL PROFESSIONS	.	.	\$166	\$182	.	.	.	\$225	\$209
LIBERAL ARTS AND HUMANITIES	\$128	\$145	\$68	\$100	\$167	\$121	\$514	\$70	\$374	\$150	\$190	.	\$203
LIBRARY SCIENCE	\$598	.	.	.	\$752	\$167	.	\$218
MATHEMATICS AND STATISTICS	\$179	\$103	\$108	\$110	\$129	\$123	.	\$101	\$113	\$142	\$90	\$100	\$115
MULTI/INTERDISCIPLINARY STUDY	\$204	.	\$139	.	\$264	\$357	\$504	\$273	\$154	\$238	\$67	\$302	\$177
NATURAL RESOURCES	\$234	\$105	\$159	\$125	.	\$43	\$210	\$224	\$90	\$99	\$203	\$113	\$103
PHILOSOPHY/RELIGIOUS STUDIES	\$91	\$114	\$102	\$145	.	\$134	.	\$98	\$314	\$137	\$106	\$125	\$134
PHYSICAL SCIENCES	\$211	\$82	\$157	\$152	\$173	\$114	.	\$89	\$119	\$167	\$122	\$174	\$125
PSYCHOLOGY	\$99	\$66	\$99	\$64	.	\$84	.	\$57	\$128	\$96	\$111	\$105	\$83
PUBLIC ADMIN. & SOCIAL SERVICES	\$181	\$110	\$155	\$119	.	\$148	.	\$194	.	\$119	\$116	\$123	\$152
RECREATION AND FITNESS STUDIES	\$215	\$97	\$189	\$121	.	\$143	.	\$132	\$114	\$93	\$112	\$122	\$112
SECURITY/PROTECTIVE SERVICES	\$126	\$70	\$111	\$39	.	\$101	.	\$93	.	\$103	.	\$158	\$87
SOCIAL SCIENCES	\$123	\$77	\$129	\$94	\$192	\$134	.	\$100	\$139	\$101	\$122	\$133	\$116
VISUAL AND PERFORMING ARTS	\$253	\$144	\$249	\$158	.	\$287	.	\$117	\$298	\$252	\$155	\$245	\$194
TOTAL	\$188	\$114	\$165	\$107	\$188	\$149	\$521	\$111	\$168	\$151	\$136	\$160	\$140

2021-22 EXPENDITURE ANALYSIS: BEGINNING GRADUATE DIRECT INSTRUCTIONAL EXPENDITURES PER CREDIT HOUR BY DISCIPLINE

DISCIPLINE	FAMU	FAU	FGCU	FIU	FPOLY	FSU	NCF	UCF	UF	UNF	USF	UWF	SUS
AGRICULTURE	\$1,197	\$541	.	.	.	\$473
ARCHITECTURE	\$778	\$320	.	\$248	.	\$564	.	.	\$983	.	\$277	.	\$362
BIOLOGY AND BIOMEDICAL SCI.	\$1,304	\$273	.	\$552	.	\$648	.	\$986	\$765	\$705	\$1,122	\$938	\$705
BUSINESS & MANAGEMENT	\$584	\$315	\$330	\$239	\$127	\$393	.	\$346	\$427	\$476	\$373	\$336	\$375
COMMUNICATION	.	\$717	.	\$230	.	\$406	.	\$565	\$864	\$667	\$411	\$448	\$470
COMPUTER/INFO. SCIENCES	\$1,088	\$262	.	\$271	\$910	\$216	\$688	\$424	\$233	\$733	\$303	\$1,303	\$316
EDUCATION	\$612	\$282	\$251	\$486	.	\$340	.	\$322	\$397	\$330	\$376	\$189	\$352
ENGINEERING	\$1,807	\$449	\$1,203	\$589	\$1,392	\$645	.	\$670	\$681	\$1,055	\$444	\$717	\$614
ENGINEERING TECHNOLOGIES	.	\$322	.	\$159	.	.	.	\$955	\$1,115	\$1,498	.	.	\$495
ENGLISH LANGUAGE AND LIT.	.	\$687	\$622	\$1,244	.	\$666	.	\$747	\$1,793	\$464	\$607	\$368	\$813
ETHNIC/CULTURAL STUDIES	.	\$285	.	\$830	.	.	.	\$346	\$911	.	\$663	.	\$713
FAMILY/CONSUMER SCIENCES	\$666	.	.	\$528	.	.	.	\$512
FOREIGN LANGUAGES	.	\$435	\$608	\$1,282	.	\$1,097	.	\$695	\$1,328	\$349	\$698	.	\$872
HEALTH PROFESSIONS	\$549	\$267	\$353	\$358	.	\$243	.	\$306	\$289	\$353	\$395	\$282	\$320
HISTORY	\$1,708	\$962	\$780	\$874	.	\$626	.	\$955	\$2,176	\$725	\$777	\$757	\$945
LEGAL PROFESSIONS	.	.	.	\$187	.	\$109	.	\$631	\$607	.	.	.	\$190
LIBERAL ARTS AND HUMANITIES	.	.	.	\$229	\$555	.	\$589
LIBRARY SCIENCE	\$190	\$276	.	\$298
MATHEMATICS AND STATISTICS	.	\$306	\$1,160	\$804	.	\$560	.	\$606	\$1,029	\$964	\$799	\$389	\$614
MULTI/INTERDISCIPLINARY STUDY	.	\$1,139	\$343	.	.	\$624	.	\$391	.	\$398	\$361	.	\$491
NATURAL RESOURCES	\$918	\$679	\$643	\$854	\$457	.	.	\$630	\$550
PHILOSOPHY/RELIGIOUS STUDIES	.	.	.	\$1,442	.	\$860	.	\$662	\$2,242	.	\$1,151	.	\$1,063
PHYSICAL SCIENCES	\$1,444	\$558	.	\$1,701	.	\$746	.	\$518	\$1,514	.	\$1,040	.	\$909
PSYCHOLOGY	\$495	\$623	.	\$656	.	\$406	.	\$452	.	\$537	\$510	\$355	\$507
PUBLIC ADMIN. & SOCIAL SERVICES	\$338	\$217	\$298	\$261	.	\$185	.	\$467	.	\$233	\$242	\$296	\$315
RECREATION AND FITNESS STUDIES	\$308	\$547	.	\$754	.	\$205	.	\$1,114	\$560	\$585	\$397	\$408	\$398
SECURITY/PROTECTIVE SERVICES	\$682	\$339	\$501	\$307	.	\$203	.	\$395	.	\$392	\$260	\$306	\$323
SOCIAL SCIENCES	\$472	\$506	\$631	\$1,153	.	\$485	.	\$830	\$797	\$530	\$595	\$665	\$650
VISUAL AND PERFORMING ARTS	.	\$601	.	\$498	.	\$775	.	\$690	\$1,492	\$645	\$685	.	\$735
TOTAL	\$634	\$335	\$332	\$384	\$1,057	\$355	\$639	\$449	\$538	\$430	\$409	\$381	\$424

2021-22 EXPENDITURE ANALYSIS: ADVANCED GRADUATE DIRECT INSTRUCTIONAL EXPENDITURES PER CREDIT HOUR BY DISCIPLINE

DISCIPLINE	FAMU	FAU	FGCU	FIU	FPOLY	FSU	NCF	UCF	UF	UNF	USF	UWF	SUS
AGRICULTURE	\$529	.	.	.	\$408
ARCHITECTURE	.	.	.	\$3,393	.	\$847	.	.	\$1,798	.	.	.	\$1,424
BIOLOGY AND BIOMEDICAL SCI.	.	\$813	.	\$1,223	.	\$347	.	\$2,385	\$908	.	\$415	.	\$749
BUSINESS & MANAGEMENT	.	\$993	.	\$1,861	.	\$1,434	.	\$2,665	\$3,563	.	\$1,166	.	\$1,957
COMMUNICATION	\$661	.	\$1,418	\$1,607	.	.	.	\$1,136
COMPUTER/INFO. SCIENCES	.	\$307	.	\$1,150	.	\$556	.	\$841	\$401	.	\$370	.	\$641
EDUCATION	\$718	\$576	\$674	\$1,026	.	\$394	.	\$791	\$1,079	\$651	\$527	\$610	\$667
ENGINEERING	\$1,105	\$535	.	\$1,294	.	\$582	.	\$1,623	\$655	.	\$575	.	\$869
ENGINEERING TECHNOLOGIES	\$1,068	.	.	.	\$747
ENGLISH LANGUAGE AND LIT.	.	\$953	.	.	.	\$390	.	\$995	\$1,023	.	\$494	.	\$602
ETHNIC/CULTURAL STUDIES	.	.	.	\$811	\$771	.	\$754	.	\$691
FAMILY/CONSUMER SCIENCES	\$834	.	.	\$705	.	.	.	\$693
FOREIGN LANGUAGES	.	\$421	.	\$1,700	.	\$424	.	.	\$993	.	\$602	.	\$679
HEALTH PROFESSIONS	\$377	\$437	\$384	\$513	.	\$513	.	\$511	\$358	\$292	\$653	.	\$370
HISTORY	.	.	.	\$1,975	.	\$537	.	.	\$954	.	\$409	.	\$793
LEGAL PROFESSIONS	\$440	.	.	\$333	.	\$470	.	.	\$513	.	.	.	\$406
LIBERAL ARTS AND HUMANITIES	.	.	.	\$591	\$707
LIBRARY SCIENCE	\$517	\$482
MATHEMATICS AND STATISTICS	.	\$761	.	\$894	.	\$754	.	\$995	\$1,529	.	\$812	.	\$926
MULTI/INTERDISCIPLINARY STUDY	.	\$1,050	.	.	.	\$975	.	\$1,077	.	\$778	\$806	.	\$1,060
NATURAL RESOURCES	\$1,249	.	.	\$851	\$706	.	\$191	.	\$678
PHILOSOPHY/RELIGIOUS STUDIES	\$550	.	.	\$2,098	.	\$489	.	\$706
PHYSICAL SCIENCES	\$1,289	\$1,112	.	\$1,519	.	\$411	.	\$1,053	\$656	.	\$517	.	\$666
PSYCHOLOGY	.	\$777	.	\$1,172	.	\$576	.	\$915	\$1,039	.	\$778	\$980	\$812
PUBLIC ADMIN. & SOCIAL SERVICES	.	\$700	.	\$1,276	.	\$1,146	.	\$916	.	.	\$2,245	\$975	\$1,127
RECREATION AND FITNESS STUDIES	\$856	.	.	\$870	.	.	.	\$717
SECURITY/PROTECTIVE SERVICES	.	.	.	\$1,164	.	\$647	.	\$2,634	\$1,066
SOCIAL SCIENCES	.	\$579	.	\$1,542	.	\$1,003	.	\$1,255	\$1,145	.	\$566	.	\$964
VISUAL AND PERFORMING ARTS	\$943	.	.	\$1,577	.	\$463	.	\$1,024
TOTAL	\$461	\$647	\$433	\$789	.	\$558	.	\$1,094	\$660	\$354	\$583	\$667	\$621



“We remain committed to unleashing potential in people, organizations, ideas, and the communities we serve. That charge inspires us and illuminates fantastic possibilities ahead.”

Dr. Alexander N. Cartwright
UCF President