

### Information Technology Committee

Agenda for meeting of Tuesday, November 10, 2020, 2:00 p.m. Zoom Meeting:

https://ucf.zoom.us/j/94020745224?pwd=cFE3VFp0SzBiRVZRWEZmTTErMXZYUT09

- Call to Order
- Roll Call
- Approval of Minutes of October 27, 2020
- Announcements
- Recognition of Guests
- Old Business
- New Business
  - o Huron/Imagine IT Presentation
- Other Business
- Adjournment



### **Information Technology Committee**

Agenda for meeting of Tuesday, October 27, 2020, 2:00 p.m. Zoom Meeting

Robert Macy, chair, called the meeting to order at 2:05 p.m.

Roll Call: Jim Gallo; Matt Nobles; Lori Walters; Robert Macy; Heath Martin; Francisca Yonekura; Michael Sink; Pieter Kik; Joe Harrington; Athena; Steffen Guenzel; Lee Dotson; Susanny Beltran; Sumanta Pattanaik;

- Approval of Minutes from 13October2020
  - First: Robert Macy
  - Second: Athena
- Announcements
- Guests:

#### o Chris Vakhordjian: Chief Information Security Officer

Collaboration between UCF IT, IST, University Research

- Compliant Systems and Environment establishment with IST becoming the center of the secure enclaves and extending to other buildings on campus.
- Budget/Technology/Hires/Installing firewalls and prevention systems/New policies and procedures
- Compliance clauses for grants and other research
- Multiple teams and units within UCF
- COI and meeting compliance requirements with systems that are collecting this data
- CBSM attempting to reach a Level 3 compliance
- Need our group to talk to PIs to meet the requirements and aligning all researchers
- Multifactor Authentication
  - o On myucf
  - o Email coming mandate Spring/Summer 2021
    - Do not force MFA unless you have elevated security such as student information. Forced if student or staff or HR information.
    - Retirees will be an opt-in for MFA email
  - o ERP project to the cloud

#### o Eduardo Mucciolo: IT related research

- Not good to terrible these past 4 years
- Those who need Linux and other workspaces there are many pitfalls
- IT researchers are having multiple complaints regarding needs and issues
  - o Stokes is not sufficient
- IT with predetermined ideas and not wanting to listen to the researcher

#### Michael Sink

- Centralized IT doesn't mean all in one building or one standardization
- Maybe some of the focus needs to be on just research and all that is involved with that and not just IT in general
- Budget: Now: All one central pot right now
- Get the group that Eduardo has and keep an ongoing monthly meeting to determine priorities and receive feedback

#### Joe Harrington

- Dedicated roles for IT specialists
- Budget: Give colleges IT money to spend as needed
  - o Linux support
  - o Email support
  - o Colleges would pay for their needs
- Our committee would charge a committee to discuss IT research with Michael and his group
  - o We would decide the make-up of the group
  - o They would report to us occasionally
  - o 1 or more from each college depending on the make-up of the college and need for IT from that college
  - o Will continue this conversation to get this team put together
- Updates (Old Business) Moved to next meeting
  - o Pain Points
  - o ERP
- New Business None
- Other Business None
- Mini Updates None

Ended at 3:00 p.m.



# UNIVERSITY OF CENTRAL FLORIDA

Re-imagine IT at UCF Kickoff September 9, 2020

CONFIDENTIAL



© 2020 Huron Consulting Group Inc. and affiliates



# **Agenda**

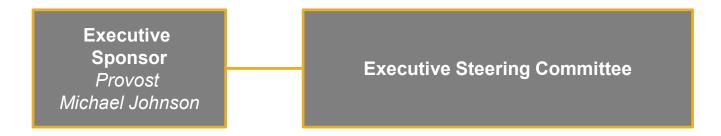
- 1. Introductions
- 2. Project Overview
  - Governance
  - Objectives
  - Key Considerations
  - Approach
  - Timeline
- 3. Next Steps

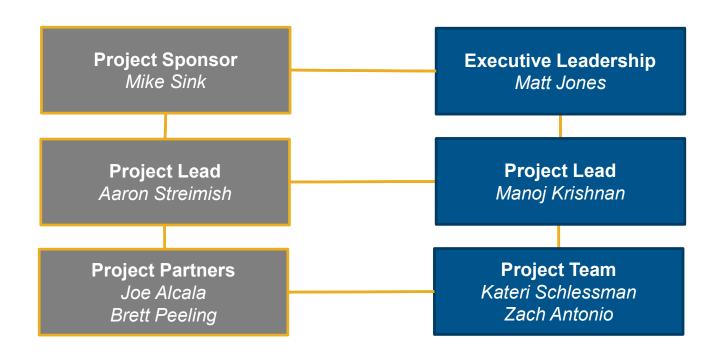




## **Project Overview**

### Governance







Key UCF

Huron



# Project Overview Objectives

University of Central Florida has engaged Huron Consulting Group to reimagine how IT services are delivered across UCF.

### **Objectives of Re-imagine IT Services at UCF**

- ✓ Comprehensive understanding of current state IT service delivery and operations at University of Central Florida
- ✓ Develop a plan for how to optimally structure campus-wide IT resources in order to drive innovation and efficiencies
- ✓ Support UCF in streamlining and elevating high-quality IT service experiences across campus
- ✓ Further the goal of transforming IT at UCF into a strategic partner for the broader campus and community





# **Project Overview Key Considerations**

The assessment and sustainable roadmap will take into consideration the activities and subject areas below.

Key Considerations	
Service	Capacity and Capability
Service Definition Granularity Commodity vs. Unit / Constituent Specific Services Service Level Expectations Service Transition	Operational Maturity Demand Management Resource Capacity Resource Management Financial Capacity
Workforce	Change Management and Communication
Scope Expansion / Contraction Role Clarity (Generalist / Specialist) Career Progression & Professional Development Geographic Proximity to Customer Reporting Structure	Unit Leadership Unit IT Staff Unit Staff and Faculty UCF IT Management UCF IT Staff Governance

Other areas / activities will be incorporated as they arise.





## **Project Overview**

## **Approach**

Below are key activities and deliverables for Re-imagine IT at UCF.











\_\_\_\_\_\_

### **Key Activities**

- Confirm Project Timeline & Stakeholder Engagement Approach
- Develop Work Plan
- Host Kick-Off Meetings

- Gather & analyze data
- Conduct interviews
- Assess UCF wide-IT service delivery, organization structure, governance models, and infrastructure
- Evaluate recent consolidation effort
- Identify future state alternatives for service delivery, organization structure, governance enhancements, infrastructure, funding
- Design recommendations
- Finalize Future State organization structure, transition roadmap, resource impacts, dependencies, etc.
- Develop detailed phased Implementation Plan
- Develop financial model
- Define change management strategy

- Finalize Implementation Plan
- Prepare Final Report
- Present to executive stakeholders and campus community

### **Key Deliverables**

- Project Plan
- Kickoff Presentation
- Data Request

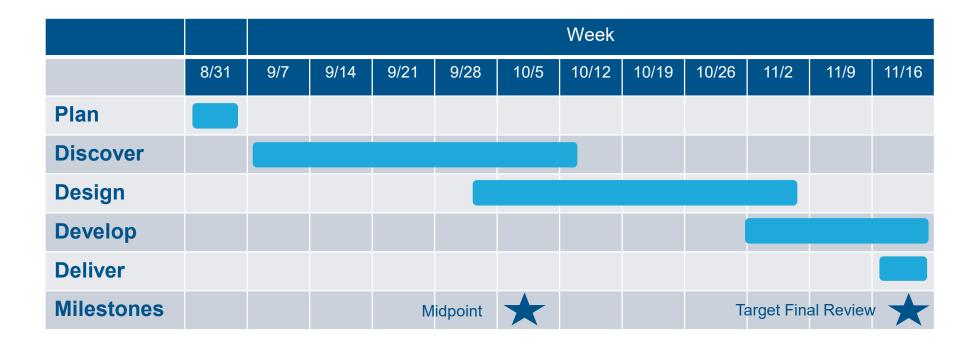
- Current State Service Delivery Model
- Gap Analysis & Lessons Learned
- IT Spend Analysis
- IT Fund Flow Analysis
- Draft Service Delivery Options, Org Structure, Governance Enhancements, Infrastructure Security Recommendations and Funding Models
- Draft Implementation Plan
- Financial Model
- Change Management Strategy
- Final Implementation Plan and Report





# **Project Overview**Timeline

The five-phased project is anticipated to take 12 weeks.









## **Next Steps**

### **Huron will partner with IT at UCF to:**

- Set up focus group meetings
- Schedule interviews
- Obtain data as needed

### **UCF Community Next Steps:**

- Assist with data gathering and interview scheduling as needed
- Reach out to IT for other methods of input





# THANK YOU



© 2020 Huron Consulting Group Inc. and affiliates